



RESOLUTIONS XII MEETING OF THE BOARD OF DIRECTORS OF THE JUSTICE STUDIES CENTER OF THE AMERICAS

The Board of Directors of the Justice Studies Center of the Americas met in Kingston, Jamaica on June 20, 2005. Board members **George M. Thomson, Lloyd Ellis, Douglass Cassel and Germán Garavano** attended the meeting and, by virtue of Article 13 of the Statutes and Articles 18 and 19 of the Regulations, resolve the following:

1. To thank CIDA and USAID representatives Gérald Le Francois, Dennis Darby and Lynn Vega for attending the meeting and for their illustrative explanations regarding the execution of projects with JSCA and the region.
2. To manifest the Board's gratitude for the effusive and warm reception and consideration of Justice Lloyd Ellis, the Board's host in Jamaica, and for the Jamaican government's collaboration in organizing the meeting.
3. To approve the Resolutions of the XI Meeting of the Board of Directors and note two spelling errors in the names of Fay Frances Armstrong and Douglass Cassel.
4. To approve the Executive Director's presentation and congratulate him on his work. The achievements related to initiatives for supporting the improvement of criminal justice systems are particularly noteworthy, specifically the ongoing effort in the city of Mar del Plata, the program for training trainers in criminal procedure reform and criminal prosecution, and the development of a new version of the Report on the State of Justice in the Americas.
5. To grant the members of the Board fifteen days to analyze the preliminary version of the Report on the State of Justice in the Americas in order to formulate observations, particularly in regard to data related to their home countries.
6. To approve the Strategy Plan 2005-2009 and the four foundations upon which it is based: 1) the generation of knowledge and information; 2) training in judicial reform; 3) the dissemination of information; and 4) technical assistance. The Board also supports the strategy for financing the plan in regard to the total budget, the diversification of funding sources and the consolidation of stable contributions.
7. To authorize the Executive Director to carry out an initial qualitative study of the state of justice in the region that presents JSCA's position on reform processes in all areas of justice systems in the organization's member states.



8. To move towards generating a *network of judicial academies* that supports efforts to improve judicial education by bringing training programs in line with reform processes and the actors that oversee them. We share the Executive Directorship's idea of providing schools with tools and incentives for accreditation and internal evaluation.
9. To revisit the initiative to carry out a global evaluation of the Center with a focus on its strategic objectives and goals. This rethinking should take into account: 1) the real efficiency of this strategy in regard to obtaining new financial support; 2) the independence of the evaluator, which would provide added value to the existing vision of JSCA in the region; and 3) the level of knowledge and focus with which the study should be carried out, keeping in mind the expertise of the work carried out by the Center.
10. To approve the agreements that JSCA has signed with the *Asociación de Magistrados y Funcionarios Judiciales de Córdoba*, the Mexican state of Puebla and the addendum to the agreement with the Province of Buenos Aires.
11. To schedule the next Board meeting for December, 2005 at JSCA's headquarters in Santiago de Chile. The meeting will coincide with that of the Editorial Board of *Judicial Systems Journal*, which is published by the Center, and will follow the plan developed for the XI Meeting of the Board of Directors, which was held in Santiago in December of last year. The initial plan was to hold the meeting on December 8 and 9, but as December 8 is a holiday the Board will meet on December 15 and 16.