



# 2017 ANNUAL REPORT

2017

JUSTICE STUDIES CENTER OF THE AMERICAS

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## 1. SPECIFIC SUPPORT FOR JUSTICE SECTOR REFORMS

### 1.1. RESEARCH AND PROJECTS

**FILE NO. 1/2017**

#### **Improving Access to Civil Justice in Latin America**

##### **Objectives:**

1. To generate knowledge about the main challenges of civil justice reform and provide technical assistance for the implementation of reforms or pilot projects.
2. To develop training activities for future public and private sector decision-makers.

**Location(s):** Regional

**Funding Source:** Global Affairs Canada (GAC)

- **Research and Studies (100)**

##### **International Studies (110)**

The studies on **civil procedure in Germany** and on **civil justice in Spain** have been submitted.

The following studies are starting:

**Canada: Key changes in the most recent civil procedure reform in Québec and the main characteristics of its civil procedure system.** Two consultants, Pierre Noreau and Catherine Piché of University of Montréal, have been hired. We expect the final product to be submitted in January 2018.

**Australia: Study on key changes and characteristics of the civil procedure in Australia (110).** Jill Howeson of University of Western Australia is conducting this work. We expect the final product to be submitted in December 2017.

##### **Practical Reports (120)**

Submission of the graphical version of the Judicial Training Study (seven informational images). The practical reports for the Uruguay, Germany and Spain studies and the Multidisciplinary Dialogue are in process.

##### **Comparative and Local Studies in Latin America (Component 130)**

The following studies have been submitted:

**Uruguay: "Study on Uruguay's Civil Justice System"**

**Uruguay: "Study on the Court Management and Administration Model"**

**Argentina: "Baseline Study: The State of Civil Justice in La Rioja"**

**Study on "Training Practices in Latin American Judicial Academies"**

**Study on "Peace Justice in Latin America: A Foundation for Democratic and Republican Justice"**

The following projects are being designed and developed:

**Evaluation and monitoring of civil procedure reforms:** The implementation of civil reforms in the region will be evaluated from a public policy approach and using a gender perspective. *The study will be refocused on specific aspects of reforms and its execution has been postponed until 2018.*

**Study on Legal Needs Surveys:** A critical review has been conducted on surveys applied in countries around the world and in Latin America and their results. We focused on four cases (surveys in Argentina, Colombia, Uruguay and Chile). Their impact on public policy design will be evaluated. Two interns are providing support for this research. We expect to complete the project in April 2018 and publish the results in May 2018.

**The Practice of Law in Latin America:** The objective of this effort is to describe the current practice of law in Latin America. We have gathered documents and bibliographic information. We are currently gathering information from primary sources (statistics, surveys and interviews). Six interns are participating in this project. We expect to deliver the product in June 2018.

**II Version of the Multidisciplinary Dialogue:** This publication will be focused on the advantages of the reform and/or modernization of civil justice from the perspective of various Social Sciences disciplines in order to provide theoretical and practical tools for the design of a comprehensive civil justice system with a multi-disciplinary perspective. The second version of this effort will address access to justice and clear language, and indigenous justice and civil disputes. It will include work conducted during the internships completed in Canada (Osgoode).

#### **Support for Pilot Projects (140)**

**Cochabamba, Bolivia:** Technical assistance will be provided to the Cochabamba Court for a pilot project on management and the use of oral procedures in one civil and commercial public court, one criminal investigation court and one family court. The assessment was completed and a new management model was proposed. Operators are currently in the virtual training stage. They will conduct a site visit during the second half of January 2018 and will participate in a workshop on the proposed management model.

**Support for the implementation of a Justice House pilot project in Sanagasta, La Rioja Province, Argentina.** We developed a comprehensive training plan for La Rioja focused on providing basic knowledge and tools for the professionals who will work in the Sanagasta Justice House. The training program was directed at Justice House staff, conciliators, members of the public prosecutor's office who will work in the office to be installed in the Justice house, a group of local citizens, members of the judiciary and other important stakeholders for the reform process and access to justice. All of the scheduled training activities were held and the project was inaugurated on December 12.

**Uruguay:** We provided technical assistance to the Supreme Court for the evaluation of a judicial management and oral procedures pilot program in the First Instance Civil Court of Montevideo, Uruguay. The assistance includes the design of a management and organizational model for reengineering the judicial office for work with a hearings- based procedure model, training of jurisdictional and administrative stakeholders who will participate in the process, supporting and monitoring the pilot project and evaluating the results and publishing them. The calendar was updated and is being evaluated by the Judicial Branch.

#### **Best Practices (Component 150)**

**II Course on Experiences in Innovation (150):** Last May, we issued an invitation to participate in the II Course on Experiences in Innovation, offering the opportunity to report on successful experiences related to civil justice reform processes in the Americas, this time linked to **civil judicial management**. We received 15 submissions and selected the following texts:

1. Mariela Scagliotti, Director of the Civil Judicial Office of the First Judicial Region of Neuquén, Argentina, on the organizational model chosen for the redesign of the six civil courts.
2. Rodrigo Valencia, Aguablanca Justice House (Santiago de Cali, Cauca Valley, Colombia). His paper highlights the need for in situ coordination of the presence of small claims and multiple jurisdiction courts attached to the ordinary jurisdiction.
3. Gardenia Maza, Civil and Commercial Appeals Court judge from Guatemala, on the implementation of a quality assurance system aligned with ISO 9001:2008.
4. Hugo Rimachi, Family Court Judge from Tarapoto-San Martín, Peru, offered recommendations for applying a judicial best practice that implies strengthening the use of oral procedures, immediacy and

procedural concentration in the sentence appeals stage and the simplification of the second instance in the area of family justice support cases.

5. Sara Reyes, a Labor and Social Welfare judge from Guatemala, and a team of professionals offered an assessment of the causes of an increase in delays in the labor justice area.
6. Luis Madariaga, a Civil Justice judge from Mariano Melgar, Superior Court of Arequipa, Peru, proposes optimizing due process and effective judicial protection in the civil process based on the creation of a systematic methodology for overseeing procedural budgets, simultaneously applying case theory.

These studies were presented at the International Seminar on Judicial Management, which was held in São Paulo in November.

**Creation of a Civil Conflict and Access to Justice Observatory:** A network of civil society organizations in the region including NGOs, think tanks and university centers is being created to share simple, strategic and high impact information on civil disputes in their countries. A total of 13 institutions applied to be included in the Observatory, and JSCA selected the following:

1. Civil Association for Equality and Justice ACIJ, Argentina
2. Research Group on Fundamental Rights, Pontificia Universidad Católica de São Paulo (PUC-SP), Brazil
3. Conflict Management and Resolution Program, Universidad Alberto Hurtado (UAH) Law School, Chile
4. Commercial and Border Law Research Group, Universidad Francisco de Paula Santander (GIJCF-UFPS), Colombia
5. Foundation for Studies for the Application of Law (FESPAD), El Salvador
6. Legal Clinic of the Human Rights Program at Universidad Nacional Autónoma de México (PDUH-UNAM), Mexico
7. Central American Institute for Legal and Political Studies, Universidad Politécnica de Nicaragua (ICEJP-UPOLI), Nicaragua
8. Center for Judicial Studies (CEJ), Paraguay

The first submission of information was completed on November 30. JSCA will review the material and provide feedback to local observatories. The case study process will then begin, and we hope to begin to publish monthly reports in February.

**Seminar: “Experiences in Innovation in Civil Judicial Management,”** São Paulo, Brazil, October. This activity was organized with the Brazilian Procedure Law Institute (IBDP, [www.direitoprocessual.org.br/](http://www.direitoprocessual.org.br/)) and Fundación Getulio Vargas FGV Direito SP.

#### **Dialogue on Civil Justice Reform and the Development of Activities (160)**

JSCA was represented at the **International Conference on the Training of the Judiciary** organized by the International Organization for Judicial Training (IOJT) in the Philippines in November.

#### **Seminars and Meetings with Stakeholders (170)**

**Support for and Participation in the V Biennial Conference: “Innovative, Independent, Responsive. Delivering Justice in a Modern Court.”** CAJO, Curacao, September.

**Seminar: “The Civil Justice System in Uruguay.” Presentation of two studies on civil justice in Uruguay.** This event was organized by JSCA with the support of the Supreme Court, Judicial Branch, Universidad de Montevideo, Ibero-American Institute for Procedure Law, Uruguayan Procedure Law Association “Eduardo J. Couture,” the Uruguayan Magistrates Association and the Uruguayan Bar Association.

#### **Reform Proposals and Technical Support (180)**

**Tucumán:** A Technical Cooperation Proposal was submitted to the Inter-Branch Commission that is leading the Civil and Commercial Procedure Reform movement in this province. JSCA generated a document with recommendations for the design of a civil justice reform and is awaiting the Commission’s comments.

**Paraguay:** A proposal for civil justice system reform in Paraguay was submitted. It was generated in collaboration with the Center for Judicial Studies (CEJ). The main issues with the country's civil justice system operation were identified.

**Costa Rica:** In order to support the implementation of the new civil procedure code in Costa Rica, JSCA will submit two manuals to the Civil Procedure Code Commission formed by the Supreme Court. They will allow for the development of basic skills necessary to participate in the new procedure structures:

**Hearing Management Manual for Costa Rica's New Justice System:** This manual will be directed at judges and will address the following topics: civil justice reform, general guidelines for the new Civil Procedure, the work of the judge in these new processes including hearing management, the role of the judge in each individual hearing, and other tools to be used by judges, such as alternative solutions and dispute management.

**Litigation Manual for Civil Hearings in Costa Rica:** This manual, which is directed at attorneys, will address topics including: civil justice reform, guidelines for the new Civil Procedure, the role of and tools for litigators (case theory, presentation of the case and opening arguments, the role of the attorney during procedural moments including presentation and assessment of evidence), and other tools linked to litigation such as negotiation and organization.

*We expect both manuals to be completed and submitted in December. JSCA's team met with the Costa Rican Supreme Court to identify criteria for the practical interpretation of some standards included in the Costa Rican Code.*

**Peru:** Technical support and collaboration through three reports for the Commission that will draft the proposal for the Peruvian Civil Procedure Code. The first report was completed by consultant Marco Antonio Álvarez of Colombia. It focused on "The Colombian Experience in the Implementation of Oral Procedures in Civil Processes." Luis Marinoni then presented a report evaluating the regulatory reform proposal for appeals and use of judicial precedent. The third report was submitted by Freddy Didier, of Brazil, on the regulation of class actions. The technical assistance is complete.

### **Training (Component 200)**

#### **Development and Execution of the II Inter-American Training Program for Civil Procedure Reform (210)**

The objective of this activity is to provide tools and new paradigms of analysis to key stakeholders with legal training (judges, officials and law professors). This second version was attended by 22 students from Peru, Mexico, Argentina and Colombia. The first in situ phase was held August 7-11. This was followed by the virtual phase. The second in situ phase was held November 20-24.

We continue to build material with new contents for both in situ and virtual courses:

#### **Manuals submitted and printed:**

**Civil trial litigation manual:** The purpose of this manual is to provide litigants with a set of tools to address the analysis and litigation of their cases from a strategic perspective. It focuses on case theory, a tool that allows litigants to analyze, plan and develop their litigation. This document has been submitted and printed.

**Hearing management manual for civil judges:** Prepared especially for judges. The goal is for them to be able to identify fundamental notions of judging during the hearing; the strategic meaning of the judge's work; a hearing management methodology; identifying and acquiring ideas about managing specific hearings; and argumentation in small claims courses, conciliation hearings, preparatory hearings and oral trials. This document has been submitted and printed.

**Civil mediation manual:** The goal of this consultancy was to develop a manual that addresses various topics such as alternative dispute resolution methods, the main characteristics of mediation (procedure, techniques, styles and topics), adjusting mediation procedure to the dispute and skills for mediators. This product has been submitted and printed.

*The manuals for the "Adversarial Civil Justice System Collection" and will serve as tools for specialized courses.*

**We are currently working on the following manuals:**

**Specialized litigation manual:** Focused on examining specific aspects of litigation from the perspective of the litigator. This manual is being generated by a Canadian consultant.

**Litigation manual on appeals:** Focused on the dynamic of the appeals hearing. This manual is being developed with Canadian consultant Michael Rosenberg.

*These publications will be used to build the “Civil Adversarial System Collection” to serve as tools for the Inter-American Training Program on Civil Justice Reforms.*

**Specialized courses on civil justice reform (220)**

The courses are being developed using the manuals that were drafted on litigation in civil trials, hearing management for civil court judges and mediation.

We are also conducting studies that will serve as the basis of two specialized courses:

**Study on the rules of evidence in Puerto Rico:** This course will describe the application of the rules of evidence in Puerto Rico and possible adaptations to Latin American justice systems. Ongoing.

**The role of prosecutor’s offices in non-criminal cases:** This course focuses on countries in which prosecutor’s offices handle civil cases in order to make proposals and present the challenges related to that institutional role and identify the areas in which it should be expanded.

**Participants develop seminars and workshops in their home countries- Replicas (230)**

**Replica in Nicaragua: Course on Expanding Oral Litigation in Civil Processes in Nicaragua,** offered June 26-30.

**Replica in Nicaragua: Course on mediation in Nicaragua’s New Civil Process,** offered July 3-10.

**International Meeting “Judicial Training in Latin America” organized by JSCA and the Ministry of Justice and Human Rights of Argentina:** The purpose of this meeting was to socialize best and promising practices of Latin American judicial academies that were identified by JSCA for its study on this topic. Buenos Aires, August.

**This event included the closed workshop on judicial training,** also held in Buenos Aires in August.

**Replica: Regional Seminar “Towards a more present and efficient civil justice system”** organized by JSCA and the Universidad Nacional de Rosario Law School. The purpose of this effort was to raise awareness of justice system operators and legal professionals of the need for comprehensive civil justice reform in Santa Fe and to introduce a discussion of the various topics proposed. August.

**Replica: II Chilean Procedure Law Seedbed Competition:** The purpose of this effort was to promote research by teams who critique and propose approaches to the relationship between Superior Courts and non-criminal procedure reforms. The competition also seeks to increase undergraduate students’ academic research skills in the field of Procedure Law and to strengthen teamwork and public speaking skills. Organized by JSCA and the Universidad Diego Portales Law School with the support of Thomson Reuters. August.

**Replica: Seminar on Superior Courts and Non-Criminal Procedure Reform,** co-organized with Universidad Diego Portales with the support of Thomson Reuters. This activity is part of the Seedbed Competition effort. August.

**Replica: Presentation of the Study on Judicial Training at the 29<sup>th</sup> National Conference of Argentina’s Procedure Law Association.** Santiago del Estero, Argentina. September.

**Replica: Activity on Hearing Management for Judges, Formosa, Argentina.** November.

**Replica: Course for judges on hearing management techniques in civil processes. Costa Rica, November.**

**Replica: Course for litigators on civil litigation techniques and abilities. Costa Rica, November.**

**Replica: Oral procedures workshop. Buenos Aires, Argentina. November.**

## **New virtual courses on specialized topics in civil justice reform in Latin America (240)**

### **Consultancies completed for the development of virtual courses:**

#### ***On Evidence***

**Burden of Proof:** The goal was to create a document on the burden of proof in civil procedure that would serve as a foundation for a course on discussions of evidence in a reformed oral justice system. The consultancy is complete.

**Admissibility and assessment of expert evidence:** This virtual course addresses discussions of evidence in the reformed oral justice system. It allows students to identify the characteristics of an expert; the expert paradigm in a written system vs. that of an adversarial one (information production, statement and examination techniques), and litigation and assessment of expert evidence at oral trial. The course also explores requirements for admissibility of expert evidence. The consultancy is complete.

#### ***On collective processes and class actions***

**Collective processes and class actions:** A manual will be created to identify the use of class actions in Ibero-America, the purposes and advantages of class actions and their use and implementation at the local level. The consultancy is complete and the courses is being designed.

We are currently preparing the following virtual courses:

- **Judicial Government:** This course focuses on the impact of judicial government on reform processes in Latin America based on the experience of five countries. The institutions included are INECIP of Argentina, Colombia's Corporation for Excellence in Justice, the Center for Judicial Studies in Uruguay, Guatemala's Institute for Comparative Studies in the Criminal Sciences and the Universidad Diego Portales Law School of Chile. We are working on this material and expect to upload it to the e-learning platform during the second half of 2018.
- **Gender and Justice:** We are updating the contents of an existing virtual course. In progress. We expect to upload it to the e-learning platform during the second half of 2018.

## **Internships for Latin American professionals in Canadian justice sector institutions (260)**

**Internship at Osgoode Law School, York University:** In late 2016, a call for proposals was issued for professionals interested in completing an internship at Osgoode Law School, York University in Canada, to be held March 6-17, 2017. A total of 81 applications from 22 countries in the region were received, and the Center selected two professionals from Argentina and two from Trinidad and Tobago to receive the four internship scholarships.

Kamla Jo Braithwaite, of Trinidad and Tobago, presented a proposal on the best methods for increasing access to justice through resources and information and public service practices. Shoshanna Vidya Lall, also of Trinidad and Tobago, proposed working on the modernization of justice through alternative dispute resolution methods and electronic/digital signatures on documents. Carolina Ahumada, of Argentina, focused on access to justice in small claims courts in Toronto. Finally, Fernando Kosovsky, also of Argentina, proposed research on the rights of indigenous peoples in regard to civil procedures.

When the interns completed their two-week program, which included visits to courts and participation in seminars, they were required to submit a final paper on their research topic. The papers were submitted and JSCA is in the process of editing them.

We recently organized and published a new call for applications for an internship in Osgoode in March 2018. **We received 51 applications, 18 of which were submitted by qualified applicants. They were submitted by individuals in Argentina (8), Ecuador (3), Chile (2), Honduras (1), Peru (1), Brazil and Mexico (1).**

## **Dissemination and Communications (300)**

**International Meeting "Judicial Training in Latin America" organized by JSCA and the Ministry of Justice and Human Rights of Argentina:** The purpose of this meeting was to socialize best and promising practices of Latin American judicial academies that were identified by JSCA for its study on this topic. Buenos Aires, August.



**This event included the closed workshop on judicial training,** also held in Buenos Aires on August 17.

**International Meeting on Justice Houses:** This was the first international meeting on justice houses in Argentina and Latin America. It was entitled “Consensual Dispute Resolution Methods at the Service of Social Peace.” It was organized with the Ministry of Justice and Human Rights in Argentina and took place on August 17 in Buenos Aires. The goal was to strengthen the role of justice houses at the regional level and in Argentina in order to identify critical nodes and areas that can be strengthened in order to improve access to justice. Experiences and knowledge were presented and exchanged in order to create connections and identify shared goals and challenges among these regional experiences.

**This event included the closed workshop on justice houses,** also held in Buenos Aires on August 18.

**International Seminar “A New Civil Justice for Latin America: Discussions and Proposals,”** scheduled for September 25-7 in Mexico City and organized with the support of Universidad Nacional Autónoma de México, UNAM.

The event organization included a paper competition. A total of 35 were proposed and seven were selected: 1) “The importance of trial techniques for observing principles in the development of oral trial in Mexico City,” Eliseo Hernández Villaverde; 2) “Oral litigation: Progress and challenges in forensic practice in civil and commerce courts in San Miguel, El Salvador,” Rodolfo Mejía and Juan Araujo, 3) “Reflections on early prevention of civil conflict,” Arturo Onfray, Chile; 4) “Innovation in the procedures in Brazilian civil courts through the use of WhatsApp in procedural acts,” Gerson Calatroia, Brazil; 5) “Structural measures of Brazil’s legal organization: The problems of the rigidity of the procedure institution in the judicialization of conflicts of public interest,” Samuel Paiva Cota and Leonardo Silva, Brazil; 6); “Early sentencing as a tool for achieving effective judicial protection within reasonable timeframes,” Horacio Cruz, Colombia; and “The need to incorporate insolvency processes into civil procedure reform as a mechanism of access to justice,” Caren Kalafatich, Argentina.

**This activity had to be postponed until 2018 due to the earthquake that hit Mexico on September 19.**

**FILE NO. 2/2017**

**Publication of the 10<sup>th</sup> version of the Index of Online Access to Judicial Information (IAcc)**

**Objective:** JSCA created the IAcc in 2004 to measure and compare the level of access to judicial information that can be obtained through Judicial Branch and Public Prosecutor’s Office websites in the 34 OAS member states. The goal is to promote the ongoing improvement and healthy competition among justice institutions in the Americas in order to promote transparency.

**Location(s):** Regional

**Funding Source:** JSCA

**Impact or Results:** The results were published in April 2017 and publicized on the Center’s website and social media and in the press throughout the region.

**FILE NO. 3/2017**

**Study “Challenges of Chile’s Criminal Procedure Reform: Retrospective Analysis after More than a Decade”**

**Objective:** To examine the operation of the criminal justice system ten years after the implementation of the criminal procedure code nationwide in Chile, conducting an assessment of its main progress and problems. The goal is to identify the current and future challenges linked to its most important inspiring principles through a broad review of the literature, institutional statistics and qualitative data (interviews with operators and non-participant observation of hearings.)

**Location(s):** Chile

**Funding Source:** Ministry of Justice

**Impact or Results:** The study was submitted and is being disseminated through the media and social media. Informative capsules were created for social media that outline the main findings. Its dissemination will continue.

**FILE NO. 4/2017**

**II Competition on Experiences with Innovation in Civil Justice in Latin America**

**Objective:** To report on experiences related to civil justice reform processes that are not necessarily characterized by the implementation of a new national procedure code. The topic for this version was judicial management.

**Location(s):** Regional

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** Fifteen proposals were submitted that addressed innovation in the area of judicial management. JSCA selected six of them for presentation:

- 1) **Argentina**, Mariela Scaglioti: Research Proposal: The Implementation of the Civil Judicial Office in the Judicial District of Neuquén
- 2) **Colombia**, Rodrigo Valencia de la Roche: Model for Coordination between Formal and Informal Justice in the Aguablanca Justice House, Santiago de Cali, Cauca Valley.
- 3) **Guatemala**, Gardenia Maza Castellanos: Quality Management Systems Based on ISO 9001:2008 Implemented in the III Court of Appeal’s Civil and Commercial Branch.
- 4) **Guatemala**, Sara Reyes Mejía de Aguilar (representative of a group of authors): The Limits on Transforming a Judicial Management System Are More Mental Than Legal
- 5) **Peru**, Hugo Rimachi Huaripaucar: Procedural Celerity for Solving Second Instance Support Cases Based on the Good Practice “Simplifying the Second Instance for Prompt and Effective Support Justice.”
- 6) **Peru**, Luis Eduardo Madariaga Condori: Oversight of Procedural Budgets and the Application of Case Theory to Optimize Due Process and Effective Judicial Protection in Civil Court.

The papers were presented at the Seminar on Judicial Management, which was held in November in Brazil.

**FILE NO. 5/2017**

**Mission to Support the Fight Against Corruption and Impunity in Honduras, MACCIH**

**Objective:** To conduct an analysis of the national criminal justice system's treatment of more complex cases that have greater social impact in Honduras.

- a. To analyze the capacity for and form of dispute resolution in the criminal justice system with a focus on more complex cases and crimes with greater social impact.
- b. To identify compliance with minimum standards of victims' rights in more complex cases and crimes with greater social impact.
- c. To identify the level of independence and autonomy of the prosecutor's office, judicial branch and their staff with a focus on more complex cases and crimes with greater social impact.
- d. To analyze the use of oral procedures and quality of litigation in more complex cases and those involving crimes with greater social impact.
- e. To describe intra- and inter- institutional organization and work models with a focus on more complex cases and those involving crimes with greater social impact.

**Location(s):** Honduras

**Funding Source:** OAS

- *The agreement was signed on August 25.*
- *The Executive Director and Research and Projects Director Marco Fandiño made an initial visit, on September 21 and 22.*
- *The JSCA team and consultants from the Institute for Comparative Studies in the Criminal Sciences of Guatemala then traveled to Tegucigalpa on October 17 and 21.*
- *Meetings were held with representatives of Honduran justice institutions to sign specific agreements to allow data to be gathered from the country's criminal justice system institutions: the Judicial Branch, National Police and Public Prosecutor's Office. A meeting also was held with MACCIH spokesperson Juan Jiménez.*
- *We are currently building data gathering tools and planning a third trip to begin the field work.*

**FILE NO. 6/2017**

**Consultancy for the Design of a Model Observatory for Enforcement of Sentences Issued by the Inter-American Court of Human Rights.**

**Technical cooperation agreement between JSCA, Universidad Alberto Hurtado (UAH, Chile) and the Chilean Public Defender's Office.**

**Objective:** To provide technical support for the development of a Model Observatory for Enforcement of Sentences Issued by the IACHR that considers mechanisms for evaluating and overseeing the enforcement of the court's sentences.

**Location(s):** Regional

**Funding Source:** Public Defender's Office of Chile

**Impact or Results:** We have delivered the consultancy products and presented them at the Inter-American Association of Public Defender's Offices in Santiago de Chile in October.

**FILE NO. 7/2017**

**Recommendations for Civil and Commercial Procedure Reform in Tucumán Province**

**Objective:** To contribute to the development of a comprehensive public policy that can be used for the discussion, design, approval and implementation of a civil justice reform to be addressed by the provincial officials responsible for the same.

**Location(s):** Tucumán, Argentina

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The document was presented by JSCA Director of Research and Projects Marco Fandiño and researcher Consuelo Ghisolfo to the Special Commission for the Study of the Civil Procedure Code, which is known as the Inter-Branch Commission. They body is presided over by legislator Marcelo Caponio.

Each member of the commission received a copy of the document so that they can provide feedback.

**FILE NO. 8/2017**

**Consultancy in Mexico to produce two reports:**

- 1) **Report on recommendations on the main aspects to be considered in the design of a new Attorney General's Office for Mexico**
- 2) **Development of international standards on the autonomy of prosecutors and prosecutor's offices**

**Objectives:** To generate inputs for the proposal for a General Law on Prosecution Services based on Latin American experiences reported on by JSCA. To identify and organize international standards that establish the need for prosecution services in Latin America to be autonomous agencies.

The project was developed by JSCA consultant Guillermo Nicora under the supervision of Research and Projects Director Marco Fandiño and Training Director Leonel González.

**Location(s):** Mexico

**Funding Source:** Foundation for Justice and the Democratic Rule of Law

**Impact or Results:** To contribute to the discussion taking place on this topic in Mexico. The document was submitted to the counterpart and disseminated in the press and through social media.

**FILE NO. 9/2017**

**Submission of the Baseline Study on the State of Civil Justice in La Rioja**

**Objective:** To conduct a study on the state of civil justice in La Rioja in order to promote discussion of potential reform proposals for the province's civil and commercial justice system. The study was coordinated by Argentine attorney Francisco Verbic of Universidad Nacional de La Plata, a member of Argentina's Procedure Law Association.

**Location(s):** La Rioja, Argentina

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The document was submitted and presented to the community by JSCA Director of Research and Projects Marco Fandiño and study coordinator Francisco Verbic at an event held March 23 at Universidad Nacional de La Rioja.

**FILE NO. 10/2017**

**Report on Protective Measures Hearings in Bolivia: Study on the Application of Pretrial Detention**

**Objective:** To support actions that allow for the rationalization of the use of protective measures in Bolivia, identifying factors that generate high rates of use of pretrial detention and developing technical and strategic proposals to reduce pretrial detention rates in the short-, medium- and long-terms.

**Location(s):** La Paz, Cochabamba, El Alto and Sucre, Bolivia. February-June.

**Funding Source:** Strengthening Capacities for Dialogue and Coordination to Transform Justice, United Nations Development Program (UNDP)

**Impact or Results:** The document was submitted and presented to Bolivia's Supreme Court. It was edited by the UNDP and printed.

**FILE NO. 11/2017**

**Development of a Protocol for Judges on Protective Measures Hearing Management Techniques in Bolivia**

**Objective:** To provide a practical guide for aligning protective measures hearings management techniques in Bolivia.

**Location(s):** La Paz, Cochabamba, El Alto and Sucre, Bolivia. February-June.

**Funding Source:** Strengthening Capacities for Dialogue and Coordination to Transform Justice, United Nations Development Program (UNDP)

**Impact or Results:** The document was submitted and presented to the Supreme Court of Bolivia.

**FILE NO. 12/2017**

**Technical Cooperation: Support for Improving Haiti's Justice System (USAID-Chemonics)**

**Objectives:** To support actions related to criminal justice system reform, a process that is being led by the Presidential Commission for Justice Reform.

**Location(s):** Port au Prince, Haiti

First workshop with the Presidential Commission for Justice Reform created by the Haitian government to improve the justice system. February 1-3.

Second workshop with the Presidential Commission for Justice Reform focused on analyzing financial aspects of a reform in Haiti. June 5-9.

Various meetings with members of Haitian justice institutions.

Members of Haiti's Judicial Branch Council will visit Chile in March to learn about the country's criminal justice system. The activity is being organized by JSCA.

**Funding Source:** Chemonics, through the Justice Sector Strengthening Program for Haiti that USAID is executing.

**Impact or Results:** The expected impact is for Haiti's criminal justice reform process to consider the contributions that JSCA is making to the professionals responsible for the process.

**FILE NO. 13/2017**

**Multidisciplinary technical assistance for the design and development of organizational models for the Judicial Branch, Prosecutor's Office, Public Defense and Ministry of the Interior of Uruguay.**

**Technical assistance component of the consultancy completed in the context of the cooperation agreement between JSCA and the Ministry of the Interior of Uruguay.**

**Objective:** To contribute to Uruguay's criminal procedure reform from a comprehensive public policy perspective.

**Location(s):** Montevideo, Uruguay. January-June.

**Funding Source:** Ministry of the Interior of Uruguay

**Impact or Results:** Document submitted to counterpart.

**FILE NO. 14/2017**

**Specialized legal-technical assistance on regulatory aspects: Presentation of regulatory reform proposals on practical and operational aspects of Uruguay's Criminal Procedure Code.**

**Technical assistance component of the consultancy conducted in the context of the Cooperation Agreement between JSCA and Uruguay's Ministry of the Interior.**

**Objective:** To contribute to the strengthening of normative and technical aspects of Uruguay's Procedure Code through the strengthening of its adversarial and accusatory nature.

**Location(s):** Montevideo, Uruguay. January-June

**Funding Source:** Ministry of the Interior of Uruguay

**Impact or Results:** The document has been submitted to the counterpart and some of JSCA's proposals were sent to Congress in order to modify the CPC.

**FILE NO. 15/2017**

**First international Meeting on Justice Houses in Argentina and Latin America: Consensual Dispute Resolution Methods at the Service of Social Peace, organized by JSCA and Argentina's Ministry of Justice and Human Rights**

**Objective:** To strengthen the role of justice houses at the regional level and in Argentina in order to identify critical nodes and areas that can be strengthened in order to improve access to justice. Experiences and knowledge were presented and exchanged in order to create connections and identify shared goals and challenges among these regional experiences.

**Location(s):** Buenos Aires, Argentina, August 17

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** Over 200 people attended and shared regional experiences such as those of justice houses in Río Negro and Tierra del Fuego, Argentina and from Bolivia, Costa Rica, Colombia, the Dominican Republic and Chile's Judicial Branch (where they are called Citizen Justice Centers).

JSCA identified common challenges:

- Coordinating justice houses and formal justice;
- Increasing channels for community participation in them;
- Conducting increasingly precise diagnoses of the conflicts to which they can respond and updating the houses' mission;
- Expanding the development of the multi-doors system;
- Procuring permanent funding; and
- Refocusing objectives on the needs of each host community in an ongoing basis.

<b>FILE NO. 16/2017</b>
<b>Closed workshop on Justice Houses in Argentina and Latin America organized by JSCA and Argentina’s Ministry of Justice and Human Rights</b>
<b>Objective:</b> To expand discussions and reflections emanating from the seminar held the previous day.
<b>Location(s):</b> Buenos Aires, Argentina, August 18
<b>Funding Source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> Approximately 50 people participated and continued to explore the topics addressed at the seminar on the previous day.

<b>FILE NO. 17/2017</b>
<b>Seminar on Uruguay’s Civil Justice System.</b> Organized by JSCA with the support of the Supreme Court, Judicial Branch, Universidad de Montevideo, Ibero-American Institute for Procedure Law, Uruguayan Procedure Law Association “Eduardo J. Couture,” the Uruguayan Magistrates Association and the Uruguayan Bar Association.
<b>Objective:</b> To present the results of the two studies that JSCA conducted on Uruguay’s Civil Justice System from the public policy perspective, identifying critical points and areas that could be improved with JSCA’s support.
<b>Location(s):</b> Montevideo, Uruguay, August 22.
<b>Funding Source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> A total of 70 people attended and learned about the main conclusions of both studies.

<b>FILE NO. 18/2017</b>
<b>Executive Director participates in V Biennial CAJO Conference: “Innovative, Independent, Responsive: Delivering Justice in a Modern Court.” The event benefited from the support of JSCA.</b>
<b>Objective:</b> To promote JSCA at the international meeting, reconnect with Caribbean nations and gather information on the justice systems in that region.
<b>Location(s):</b> Curacao, September 28-30.
<b>Funding Source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)



**Impact or Results:** JSCA's Executive Director presented on the Center's role in the region and there was an informational stand about its work. Contact was made with individuals from Caribbean justice systems and the groundwork was laid for a Caribbean regional meeting.

**FILE NO. 19 /2017**

**Participation in the International Conference on the Training of the Judiciary , organized by the International Organization for Judicial Training, IOJT**

**Objective:** To present the study on Judicial Training drafted by JSCA.

**Location(s):** Manila, Philippines, November 5-9

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** JSCA Training Area Director Leonel González attended the event and the IOJT General Assembly awarded JSCA the regional presidency for South America.

**FILE NO. 20/2017**

**Seminar on Experiences of Innovation in Civil Judicial Management**

**Objective:** To contribute to justice modernization processes through the exchange of innovative experiences in judicial management. Six papers selected through the II Competition on Experiences of Innovation were presented at the seminar.

**Location(s):** São Paulo, Brazil. November 16-17.

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** Approximately 50 people attended.

**1.2. Training**

**FILE NO. 21/2017**

**II Certificate Program on Oral Criminal Litigation**

**Objectives:** To create an academic and training space for the transmission and exchange of experiences related to the oral and public nature of the adversarial system. To develop and learn skills that allow participants to work in a system that uses an oral model.

**Location(s):** Washington, D.C. January 3-13.

**Funding Source:** Expenses are covered by enrollment fees as well as JSCA, Universidad Alberto Hurtado and American University's Washington College of Law.

**Impact or Results:** The course was completed by 11 students from Mexico, Argentina, Peru, Colombia and Ecuador.

Over 40 participants have registered and confirmed for the third version, which will be held in January 2018.

**FILE NO. 22/2017**

**Internship for attorneys at York University's Osgoode School of Law in Canada**

**Objectives:** To create an academic and training space for the transmission and exchange of experiences related to the oral and public nature of the adversarial system. To develop and learn skills that allow participants to work in a system that uses an oral model.

**Location(s):** Canada, March 6-17.

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** A total of 81 applications were received from Argentina (22), Bolivia (2), Brazil (7), Chile (8), Colombia (5), Peru (14), Trinidad and Tobago (12), Mexico (2), Uruguay (2), Venezuela (2), Ecuador (1), Spain (1), Honduras (1), Jamaica (1) and Nicaragua (1). Of these, 59 met the requirements set by JSCA and York University. The committee selected **Kamla Jo Braithwaite**, of Trinidad and Tobago, who presented a proposal on the best methods for increasing access to justice through resources and information and public service practices; **Shoshanna Vidya Lall**, also of Trinidad and Tobago, who proposed working on the modernization of justice through alternative dispute resolution methods and electronic/digital signatures on documents; **Carolina Ahumada**, of Argentina, who focused on access to justice in small claims courts in Toronto; and Fernando Kosovsky, also of Argentina, who proposed research on the rights of indigenous peoples in regard to civil procedures. Their final papers will be included in the publication **II Version of the Multidisciplinary Dialogue**.

**We recently issued a call to apply for another internship in Osgoode scheduled for March 2018. Applications were due on November 30. We received a total of 51 applications, 18 of which were submitted by qualified applicants. These applications came from Argentina (8), Ecuador (3), Chile (2), Honduras (1), Peru (1), Brazil (1) and Mexico (1).**

**FILE NO. 23/2017**

**Training Program for Uruguay's New Criminal Justice System**

**Component of the training consultancy conducted in the context of the cooperation agreement between JSCA and Uruguay's Ministry of the Interior.**

**Objectives:** To create an academic and training space for the transmission and exchange of experiences related to the oral and public nature of the adversarial system. To develop and learn skills that allow participants to work in a system that uses an oral model.

**Location(s):** Montevideo, Uruguay

Six training cycles were held, each of which lasted four days and was attended by 60 students. The dates of the program were:

1. May 2-5
2. May 23-26
3. June 20-23
4. August 21-24
5. September 19-22
6. October 17-20

**Funding Source:** Ministry of the Interior of Uruguay

**Impact or Results:** Nearly 400 criminal justice system stakeholders were trained.

**FILE NO. 24/2017**

**Training Program on Litigating in Pretrial Hearings in Uruguay**

**Objective:** To generate an academic and training space for presenting and exchanging experiences with the hearings held in an oral and public adversarial system. To develop and learn skills that allow participants to work in a system that uses an oral model.

**Location(s):** Montevideo, Uruguay. May 23-25 during the evenings.

**Funding Source:** Universidad de Montevideo Law School

**Impact or Results:** Approximately 50 students from the Applied Procedure Law Specialization Program at Universidad de Montevideo participated in this course.

**FILE NO. 25/2017**

**VI Argentine Training Program for Criminal Procedure Reform**

**Objectives:** To provide participants with tools and knowledge that allow them to promote innovative practices and approaches focused on the resolution of specific problems in the implementation of criminal justice reforms in the federal system and other jurisdictions. To contribute to strengthening the transformation process that criminal procedure is undergoing in the region.

**Location(s):** On site Phase 1: May 2-6, 2017 (Rosario, Santa Fe)

On site Phase 2: November 14-18, 2017 (Buenos Aires)

**Funding Source:** Funded through student enrollment fees. Organized with the Institute for Comparative Studies in the Criminal and Social Sciences (INECIP).

**Impact or Results:** Fifty students participated in this course.

**FILE NO. 26/2017**

**Course for Bolivian Judges: Tools and Strategies for Managing Protective Measures Hearings**

**Objective:** To develop skills for managing hearings of procedural coercion measures in criminal cases, encouraging judges to engage in a discussion focused on the adversarial nature of the process, and making decisions based on the information produced during hearings.

**Location(s):** Santa Cruz, Bolivia, June 15-18

**Funding Source:** UNDP, Bolivia

**Impact or Results:** Forty students from nine regions of Bolivia participated in this course, including judges, court spokespeople and Supreme Court justices.

**FILE NO. 27/2017**

**III Central American Certificate Program on Criminal Procedure Reform**

**Objectives:** To present knowledge and skills that allow students to solve specific problems in the implementation and operation of criminal justice reforms in Central American nations.

To provide a high-level training program in Central America that brings together justice system operators committed to working on criminal justice reform processes.

**Location(s):**

First on site phase: June 5-9, Guatemala City

Second on site phase: November 27-December 1, San José, Costa Rica

**Funding Source:** Funded through enrollment fees. Organized by JSCA, Universidad de San Carlos de Guatemala, Universidad de Costa Rica and the Institute for Comparative Studies in the Criminal Sciences of Guatemala, ICCPG.

**Impact or Results:** This course was completed by 40 students from Honduras, Argentina, Panama, Guatemala and Peru.

**FILE NO. 28/2017**

**Virtual Course on Civil Justice Reform in Latin America**

**Objectives:** To provide a new perspective on challenges that do not tend to be included on reform agendas. The course, which is offered through the e-learning platform CEJACAMPUS, features critical analyses of regional reform processes and provides comparative and regional information in order to promote reflection on the need to include new lines of action in judicial reform processes.

**Location(s):** E-learning.

**Funding Source:** Funded through enrollment fees.

**Product(s):** This course was executed once this year, May 8 through July 24, through the virtual platform [www.cejacampus.org](http://www.cejacampus.org).

**Impact or Results:** Three students completed the course in the first cycle and seven in the second.

**FILE NO. 29/2017**

**Virtual Course on Challenges to the Public Prosecutor's Office in Latin America**

**Objectives:** To present an introductory assessment of the current state of prosecution services in the region and the main challenges that the institution faces in the criminal procedure systems installed as a result of the criminal procedure reform.

**Location(s):** E-learning.

**Funding Source:** Funded through enrollment fees.

**Product(s):**

This course was executed twice each year.

The first cycle was held May 8 through July 24.

The second was held September 11 through November 27.

Courses offered through the virtual platform [www.cejacampus.org](http://www.cejacampus.org)

**Impact or Results:** The first cycle was completed by nine students. The second was completed by three.

<b>FILE NO. 30/2017</b>
<b>Virtual Course on Pretrial Detention in Latin America</b>
<b>Objectives:</b> To explore pretrial detention use in the region and solutions to the problems that it generates. The course will consist of four modules. The first presents an empirical and regulatory analysis of pretrial detention in Latin America. The second reviews international standards for the application and use of pretrial detention. The third reviews the elements of the debate and pretrial detention hearings. Finally, the fourth modules addresses the experience of pretrial services as a way to promote the use of alternatives to pretrial detention.
<b>Location(s):</b> E-learning.
<b>Funding Source:</b> Funded through enrollment fees.
<b>Product(s):</b> This course is executed twice each year. The first cycle was held May 8 through July 24. The second was held September 11 through November 27. Courses offered through the virtual platform <a href="http://www.cejacampus.org">www.cejacampus.org</a> .
<b>Impact or Results:</b> Eighteen students participated in the first cycle and six completed the second.

<b>FILE NO. 31/2017</b>
<b>Virtual Course on Drug Treatment Courts</b>
<b>Objectives:</b> To study the scope and components of drug treatment courts as an innovative approach to the effects of drug addiction. The courses provide information on the progress made, research conducted and theories developed on these programs in order to allow judges, prosecutors, public defenders and members of psychosocial teams to explore them and apply them to their work.
<b>Location(s):</b> E-learning. This course is was held May 8 through July 24. Course offered through the virtual platform <a href="http://www.cejacampus.org">www.cejacampus.org</a> .
<b>Funding Source:</b> Funded through enrollment fees.
<b>Impact or Results:</b> Eight students participated in the course this year.

<b>FILE NO. 32/2017</b>
<b>Virtual Course on Pretrial Services</b>
<b>Objectives:</b> To review the key elements of the assessment of the need for protection in criminal procedure and the supervision of alternative protective measures. To describe challenges related to the use of protective measures in Latin America and key aspects for the implementation of pretrial services in this regional context.

<p><b>Location(s):</b> E-learning.</p> <p>This course was offered once this year, from September 11 through November 27, through the virtual platform <a href="http://www.cejacampus.org">www.cejacampus.org</a>.</p>
<p><b>Funding source:</b> Funded through enrollment fees.</p>
<p><b>Impact or Results:</b> Five students completed this course.</p>

<p><b>FILE NO. 33/2017</b></p>
<p><b>Participation in a workshop organized by the <u>United Nations Office on Drugs and Crime (UNODC)</u></b></p>
<p><b>Goal:</b> To attend a workshop for the design of a protocol and course on judicial ethics.</p>
<p><b>Location(s):</b> Vienna, Austria. August 28-29.</p>
<p><b>Funding source:</b> UNODC</p>
<p><b>Impact or Results:</b> JSCA participated in the design of a virtual course for UNODC.</p>

<p><b>FILE NO. 34/2017</b></p>
<p><b>Study on the Application of the Rules of Evidence in Civil Justice in Puerto Rico</b></p>
<p><b>Objective:</b> To explore the practical application of the rules of evidence in Puerto Rico and their possible applications to Latin American justice systems.</p>
<p><b>Location(s):</b> Puerto Rico, February-November</p>
<p><b>Funding Source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)</p>
<p><b>Impact or Results:</b> To contribute updated information on the rules of evidence. This activity is currently at the information gathering phase. JSCA Training Director Leonel González traveled to Puerto Rico during the first week of August to meet with judges and develop focus groups for the study.</p>

**FILE NO. 35/2017**

**Course on Oral Litigation for Nicaragua's Civil Procedure**

**Objective:** To expand the development of skills for an oral civil justice system based on strategic preparation for arguments, case theory as a tool, examination and cross-examination of witnesses and experts and the preparation of opening and closing arguments.

**Location(s):** Managua, Nicaragua, June 26-30.

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The activity was attended by 50 civil court judges.

**FILE NO. 36/2017**

**Training Program: Mediation in Nicaragua's New Civil Procedure**

**Objective:** To present the characteristics of the regulation and organization of ADR in Latin America, focusing on mediation, in order to present lessons and apply them to civil justice in Nicaragua. The activity was organized by JSCA with the support of the Commission for the Implementation of Civil Procedure Reform of the Nicaraguan Supreme Court.

**Location(s):** Managua, Nicaragua, June 26-30.

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The activity was attended by 99 civil court judges. They attended training on three separate occasions.

**FILE NO. 37/2017**

**Brazilian Criminal Procedure Reform Program**

**Objective:** To provide knowledge and skills to students so that they can identify aspects of criminal justice reform based on the experiences, lessons and errors learned in the Latin American context.

**Location(s):**  
Salvador, Bahía: April 24-27



Porto Alegre, Rio Grande do Sul: May 29-June 1  
 Santiago de Chile (international stage): October 3-6

**Funding Source:** Student enrollment fees.

**Impact or Results:** A total of 49 students attended, 28 in Bahía and 21 in Porto Alegre.

**FILE NO. 38/2017**

**Program on Innovations in Justice in the United States**

**Objective:** To provide information about experience with innovation in criminal and civil justice in the United States and promote innovative practices and approaches to the resolution of specific problems in the implementation and operation of criminal and civil justice reforms in the region.

**Location(s):** New York, July 24-28.

**Funding Source:** Funded through enrollment fees. Organized with the Center for Court Innovation.

**Impact or Results:** 30 students have registered. They are from Argentina, Ecuador, Guatemala, Costa Rica, Panama, Mexico, Peru and Chile.

**FILE NO. 39/2017**

**II Inter-American Training Program on Civil Justice Reform**

**Objective(s):** To present a set of knowledge on the fundamental pillars to consider when discussing civil justice reform in the region and to develop basic skills that will be necessary for participants to work in this new context.

**Location(s):** Santiago, Chile

**First in situ phase:** August 7-11, 2017

**Intermediate virtual phase:** August 21-November 10, 2017

**Second in situ phase:** November 20-24, 2017

**Funding source:** GAC Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America) and student enrollment fees.

**Impact or Results:** Twenty-two students participated in the course. They represent Mexico, Peru, Argentina and Colombia. The Civil Justice Alumni Network for the promotion of changes in civil justice was expanded.

<b>FILE NO. 40/2017</b>
<b>International Seminar on Judicial Training in Latin America organized by JSCA and Argentina's Ministry of Justice and Human Rights</b>
<b>Objective:</b> To share experiences on judicial training in the region and socialize good and promising practices of Latin American judicial academies identified by JSCA in the study <i>Judicial Training in Latin America: A Study on Judicial Academy Practices</i> .
<b>Location(s):</b> Buenos Aires, Argentina, August 16
<b>Funding source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> Over 150 people attended including representatives of the judicial branches of Argentine provinces and judicial training centers in Guatemala, Peru, Costa Rica, Chile, Brazil, Colombia, Ecuador, El Salvador, Honduras, México, Nicaragua, Panamá, Paraguay and Puerto Rico.  The meeting ended with an invitation to think collectively about actions that could improve judicial training and to reconnect with existing judicial training networks in the region.

<b>FILE NO. 41/2017</b>
<b>Presentation of the study on Judicial Training at the 29th National Conference of Argentina's Procedure Law Association</b>
<b>Objective:</b> To share experiences on judicial training in the region and socialize good and promising practices of Latin American judicial academies identified by JSCA in the study <i>Judicial Training in Latin America: A Study on Judicial Academy Practices</i> .
<b>Location(s):</b> Santiago del Estero, Argentina. September 14-16
<b>Funding source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> To present the study and promote the idea of the need for judicial training as a fundamental component of any justice system reform.

<b>FILE NO. 42/2017</b>
<b>Workshop with Paraguayan Prosecutors on Pretrial Hearing Litigation Techniques</b>
<b>Objective:</b> To introduce the idea that hearings in the criminal justice system represent a fundamental space for the production of information and exchanges between the parties.

<b>Location(s):</b> Asunción, Paraguay. September 27
<b>Funding source:</b> Not applicable
<b>Impact or Results:</b> Twenty-five Paraguayan prosecutors took part in this exercise.

<b>FILE NO. 43/2017</b>
<b>International Phase of the Brazilian Criminal Procedure Reform Program</b>
<b>Objective:</b> To provide students with knowledge and tools that will allow them to identify the aspects of criminal justice reform based on the Chilean experiences, including both lessons learned and errors.
<b>Location(s):</b> Santiago de Chile (international stage): October 3-6
<b>Funding source:</b> Student enrollment fees.
<b>Impact or Results:</b> A total of 22 students from Río Grande del Sur, Bahía, Mina Gerais and Paraiba took part in the program.

<b>FILE NO. 44 /2017</b>
<b>III Edition of the Training Program for Judges: Criminal Hearing Management Skills</b>
<b>Objective:</b> To increase abilities and develop skills to identify the opposing positions in a hearing, direct it based on those positions and assess the information produced in order to make a ruling.
<b>Location(s):</b> Santiago de Chile, October 16-20
<b>Funding source:</b> Student enrollment fees.
<b>Impact or Results:</b> A total of 49 judges from Mexico, Argentina, Ecuador and Peru participated in this program.

<b>FILE NO. 45/2017</b>
<b>Participation in Mandatory Training for All Legal System Personnel in the Province of Mendoza</b>
<b>Objective:</b> To support court personnel with the implementation of the province's new Civil and Tax Procedure Code, which goes into effect on February 1, 2018.
<b>Location(s):</b> Mendoza, October

**Funding source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** Nearly 70 professionals took part and received copies of the Hearing Management Manual, which is designed to support the implementation of the new code.

**FILE NO. 46/2017**

**Training Program on Civil Litigation Techniques and Skills, Costa Rica**

**Objective:** To provide litigators with basic tools and skills for adequately performing at hearings.

**Location(s):** San José de Costa Rica, November

**Funding source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** A total of 32 Nicaraguan attorneys participated in this five-day initiative.

**FILE NO. 47/2017**

**Training Program for Costa Rican Civil Judges on Civil Hearing Management Techniques**

**Objective:** To support the development of the skills necessary for judges to manage a hearing, knowing how to identify the focus of debate, direct the parties when they stray from that focus, set deadlines and manage other aspects of the process.

**Location(s):** San José de Costa Rica, November

**Funding source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** A total of 28 Costa Rican judges participated in this five-day initiative.

**FILE NO. 48/2017**

**Workshop-Course “Hearing and Oral Procedures: Today’s Challenges”**

**Objective:** To create a training space for Formosa judges and staff and to support the civil and commercial oral procedures program for all judges in the province. The new program is in place in the capital city.

<b>Location(s):</b> Formosa, Argentina
<b>Funding source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> 77 participants.

<b>FILE NO. 49/2017</b>
<b>Workshop on Oral Procedures in Civil Justice in Argentina</b>
<b>Objective:</b> To create a space for exchange and discussion, particularly among civil justice system operators in Argentina on the advantages of the oral trial and hearings system. Organized by JSCA in cooperation with Universidad Torcuato di Tella and the Argentina Procedure Law Association.
<b>Location(s):</b> Buenos Aires, November 30 and December 1
<b>Funding source:</b> Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> A total of 77 judges and civil justice staff members participated.

<b>FILE NO. 50/2017</b>
<b>Program on Immersion in the Chilean Criminal Justice System for Goias Prosecutors</b>
<b>Objective:</b> To provide participants with an opportunity to learn how Chile's adversarial criminal justice system works from a practical perspective.
<b>Location(s):</b> Santiago de Chile, November 29-December 1
<b>Funding source:</b> Goias prosecution service
<b>Impact or Results:</b> A total of 24 prosecutors from Goias participated.

<b>FILE NO. 51/2017</b>
<b>Training Workshop for the Chilean Public Prosecutor's Office</b>
<b>Objective:</b> To increase the skills of the individuals involved with the Chilean Public Prosecutor's Office's new training school so that they can develop effective training practices.
<b>Location(s):</b> Santiago, December 11-12
<b>Funding Source:</b> Chile's Public Prosecutor's Office
<b>Impact or Results:</b> Nearly 30 professionals from the prosecution service training unit participated.

### 1.3 Dissemination

<b>FILE NO. 52/2017</b>
<b>JSCA Training Director Leonel González participated in the Meeting of Experts for the Drafting of the 10 Principles of International Judicial Training.</b>
<b>Objective:</b> To draft international judicial training principles to be officially presented at the next International Organization of Judicial Training conference.
<b>Location(s):</b> Ottawa, Canada, January 10 and 11.
<b>Funding Source:</b> Global Affairs Canada (GAC, in the context of the project Improving Access to Civil Justice in Latin America)
<b>Impact or Results:</b> To highlight JSCA's participation as a member of the committee of international experts. The committee also includes representatives of the International Criminal Court Prosecution Office, the London Judicial College, the European Judicial Training Network (EJTN), the National Judicial Institute (NJI) of Canada, the French National Magistrates' Academy and the Singapore Judicial Academy, among others.

<b>FILE NO. 53/2017</b>
<b>Executive Director Jaime Arellano participates in discussion on justice system reforms organized by the Universidad Interamericana de Puerto Rico Law School</b>
<b>Objective:</b> To contribute to the discussion of justice reform in Puerto Rico.
<b>Location(s):</b> San Juan, Puerto Rico, March 30

**Funding Source:** Global Affairs Canada (GAC, in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** To highlight JSCA’s participation in academic discussion in Puerto Rico.

**FILE NO. 54/2017**

**JSCA Training Director Leonel González offers inaugural lecture entitled “Foundations for Criminal Procedure Reform in Brazil” at the III International Conference “Inquisitorial Mentality. The Adversarial System and CPR Reform in Brazil and Latin America.”**

**Objective:** To contribute to the discussion of the need for a criminal procedure reform in Brazil and to present the experience that JSCA has accumulated.

**Location(s):** Curitiba, Brazil, April 18 and 19

**Funding Source:** Not applicable.

**Impact or Results:** Presence of JSCA at the event.

**FILE NO. 55/2017**

**JSCA Training Director Leonel González participated in the Chile-Brazil Colloquium “Questions about the Civil and Criminal Process” organized by the Escola da Magistratura do Paraná (EMAP).**

**Objective:** To share experiences of models of criminal analysis units that are operational in the region.

**Location(s):** Curitiba, April 19.

**Funding Source:** N/A

**Impact or Results:** A total of 70 people attended.

**FILE NO. 56/2017**

**JSCA Executive Director Jaime Arellano presented the 2016 Annual Report, 2017 Plan of Action and 2017-2021 Strategic Plan to the OAS Commission on Juridical and Political Affairs (CAJP)**

**Objective:** To present the Center’s progress and plans to the OAS Commission.

<b>Location(s):</b> OAS Headquarters in Washington, D.C., April 20
<b>Funding Source:</b> JSCA
<b>Impact or Results:</b> The CAJP congratulated JSCA's Executive Director and team for the work that they are doing. The meeting was attended by Commission President and Ambassador of Canada Jennifer May Loten and OAS delegations.

<b>FILE NO. 57/2017</b>
<b>JSCA Training Director Leonel González participates in meeting on "The Role of the Criminal Court Judge in a Democratic Judicial System" organized by the Magistrate's Academy of Curitiba.</b>
<b>Objective:</b> To offer a regional and comparative view of the topic.
<b>Location(s):</b> Curitiba, Brazil, April 21
<b>Funding Source:</b> Not applicable.
<b>Impact or Results:</b> Presence of JSCA at the event.

<b>FILE NO. 58/2017</b>
<b>JSCA Board President Santiago Pereira and Executive Director Jaime Arellano participated in the VII International Seminar on Procedure and Constitutional Law organized by Asociación IUS ET VERITAS, Pontificia Universidad Católica del Peru, PUCP Law School and Master's degree in Procedure Law with the support of JSCA.</b>
<b>Objective:</b> To contribute to the discussion of civil justice reforms in the region.
<b>Location(s):</b> Lima, April 24-27
<b>Funding Source:</b> Pontificia Universidad Católica del Peru
<b>Impact or Results:</b> Presence of JSCA at international event.



<b>FILE NO. 59/2017</b>
<p>Director of Research and Projects Marco Fandiño and Researcher Juan José Martínez participated in the international conference “Guaranteeing Equal Access to Justice for All: Exchange and Creation of Networks between Latin America and Europe.” The event was organized by the European Inter University Center for Human Rights and Democratization (EIUC) and the German Cooperation for Development Agency, GIZ.</p> <p>Marco Fandiño offered an overview of research on access to justice in Latin America entitled “Current Challenges of Justice in Latin America and Europe.”</p> <p>Juan José Martínez participated in the working group on Indicators of Access to Justice and Monitoring Mechanisms.</p>
<b>Objective:</b> To contribute to the discussion of access to justice.
<b>Location(s):</b> Venice, May 3-5
<b>Funding Source:</b> GIZ, German Cooperation Agency
<b>Impact or Results:</b> JSCA participated in a meeting that brought together judges, experts, professionals and academics who work on access to justice from Latin America and Europe.

<b>FILE NO. 60/2017</b>
<p>JSCA Training Director Leonel González and Research and Projects Director Marco Fandiño presented at the Seminar on the Presentation of Uruguay’s Criminal Procedure Code organized by the Inter-Institutional Commission for the Implementation of the Criminal Procedure Code and JSCA.</p> <p>Leonel González presented on “The Structure of the Hearings-based System: Preliminary Hearings” and Marco Fandiño presented on “The Oral Trial Hearing.”</p>
<b>Objective:</b> To contribute the experience that JSCA has gathered on the topic of the use of oral procedures in criminal processes.
<b>Location(s):</b> Montevideo, June 21 and 22
<b>Funding Source:</b> N/A
<b>Impact or Results:</b> JSCA’s presence at the meeting.

<b>FILE NO. 61/2017</b>
<p>Training Director Leonel Gonzalez presented at 23<sup>rd</sup> International Seminar on Criminal Sciences organized by the Brazilian Criminal Science Institute, IBBCRIM</p>

<b>Objective:</b> To participate in a meeting focused on discussions of current topics in the criminal sciences.
<b>Location(s):</b> São Paulo, August 29-September 1
<b>Funding source:</b> IBBCRIM
<b>Impact or Results:</b> Presence of JSCA at the meeting to promote the need for criminal justice reform.

<b>FILE NO. 62/2017</b>
<b>Training Director Leonel González presented at Seminar of the Ceará, Fortaleza Public Defender's Office</b> He gave two talks: <ol style="list-style-type: none"> <li>1) Trends in criminal procedure reform in Latin America</li> <li>2) The foundations for the construction of an adversarial justice system in Brazil</li> </ol>
<b>Objective:</b> To participate in discussions of the role of the defense in Brazil.
<b>Location(s):</b> Ceará, Fortaleza, Brazil. August 31-September 1
<b>Funding source:</b> Ceará Public Defender's Office
<b>Impact or Results:</b> Presence of JSCA at the meeting to promote the need for criminal justice reform.

<b>FILE NO. 63/2017</b>
<b>Training Director Leonel González presents at event at Universidad Unichristus Law School in Fortaleza</b> <b>Presentation title: The protection of fundamental rights in criminal justice</b>
<b>Objective:</b> To participate in discussions of the need for criminal justice reform.
<b>Location(s):</b> Ceará, Fortaleza, Brazil. August 31
<b>Funding source:</b> Ceará Public Defender's Office
<b>Impact or Results:</b> Presence of JSCA at the meeting to promote the need for criminal justice reform.

<b>FILE NO. 64/2017</b>
<b>Training Director Leonel González presents at event for graduate students at Universidad Unichristus Law School in Fortaleza</b> <b>Presentation title: The effectiveness of human rights in criminal courts.</b>
<b>Objective:</b> To participate in discussions of the need for criminal justice reform in Brazil.
<b>Location(s):</b> Ceará, Fortaleza, Brazil, August 31

**Funding source:** Ceará Public Defender's Office

**Impact or Results:** Presence of JSCA at the meeting to promote the need for criminal justice reform.

**FILE NO. 65/2017**

**JSCA Executive Director Jaime Arellano presented at a meeting on Gender and Criminal Justice in Chile and Central America: A Perspective on the Applicability of Justice organized by the Chilean Embassy in El Salvador with the support of the Salvadoran Institute for Women's Development, JSCA and UN Women.**

**Objective:** To contribute to regional discussion of access to justice for female victims of violence and the justice system's treatment of female defendants. To contribute the information that JSCA has gathered.

**Location(s):** San Salvador, El Salvador, July 3

**Funding Source:** Chilean Embassy in El Salvador

**Impact or Results:** To contribute to the discussion on gender and justice.

**FILE NO. 66/2017**

**JSCA Executive Director Jaime Arellano participated in a discussion on gender and criminal justice organized by the Universidad de El Salvador (UES) Gender Studies Center and the Secretariat of National and International Relations with the support of the Ambassador of Chile in El Salvador**

**Objective:** To present JSCA's perspective on gender and criminal justice and contribute comparative information.

**Location(s):** San Salvador, July 4

**Funding Source:** Embassy of Chile in El Salvador

**Impact or Results:** Exchange of experiences with jurist Alba Evelyn Cortez, President of the Union of Salvadoran Female Attorneys. They analyzed the current context of access to justice for women and the application of justice in cases of violence and abuse. They also discussed the newly opened Specialized Courts for a Life Free of Violence and Discrimination for Women.

<b>FILE NO. 67/2017</b>
<p><b>Executive Director Jaime Arellano participated in the VIII International Conference on Criminal Analysis organized by Fundación Paz Ciudadana with the support of Motorola Solutions Foundation and the IACA, International Associated Crime Analysts, with the support of JSCA and other institutions.</b></p> <p><b>Arellano moderated the panel on Best Practices in the Analysis of Information and Criminal Prosecution in Latin America: Experiences from Peru, Mexico and Chile.</b></p>
<b>Objective:</b> To contribute to regional discussion of the role of public prosecutor's offices.
<b>Location(s):</b> Santiago, July 27
<b>Funding Source:</b> Not applicable.
<b>Impact or Results:</b> JSCA participation in the discussion of criminal analysis.

<b>FILE NO. 68/2017</b>
<p><b>JSCA's Executive Director and President of the Board of Directors participated in an international conference on Uruguay's Criminal Procedure Reform organized by the Uruguayan Magistrates' Association and JSCA with the support of Thomson Reuters, Universidad Católica de Uruguay, the Association of Professional Defense Attorneys and the Uruguayan Procedure Law Association.</b></p>
<b>Objective:</b> To contribute to the discussion that is taking place in Uruguay on the country's Criminal Procedure Reform.
<b>Location(s):</b> Montevideo, Uruguay, July 28 and 29
<b>Funding Source:</b> Uruguayan Magistrates' Association , AMU
<b>Impact or Results:</b> JSCA participation in the discussion of procedure reform at this event.

## 2. STRENGTHENING JUSTICE ADMINISTRATION INFORMATION AND MANAGEMENT SYSTEMS

### 2.1. Judicial Information

<b>FILE NO. 69/2017</b>
<b>10<sup>th</sup> Version of the Index of Online Access to Judicial Information (IACC)</b>
<p><b>Objective:</b> To measure and compare the level of access to judicial information provided by Judicial Branch and Public Prosecutor's Office websites in the 34 OAS member states.</p>
<b>Location(s):</b> OAS member states

**Funding source:** JSCA

**Impact or Results:** The index was disseminated in the regional media and via social media. In Chile, which placed first for the judicial branch ranking, the report was presented to the Supreme Court Chief Justice during a press conference.

**FILE NO.** 70/2017

**Preparation of III Version of the Index of Online Judicial Services (ISJL)**

**Objective:** To evaluate the responses of institutions linked to the justice sector to certain cases through the evaluation of their websites. The goal is to promote the use of ICTs to increase access to justice.

**Location(s):** OAS member states

**Funding Source:** JSCA

**Impact or Results:** A call for applications for pro bono internships to support this work has been issued.

### 3. INCORPORATION OF A GENDER PERSPECTIVE AT JSCA

**FILE NO.** 71/2017

**JSCA Gender Equality Policy**

**Objective:** To systematically, comprehensively and permanently integrate the gender approach into JSCA's mission, vision and institutional goals as well as its strategic planning and internal organization. This includes all of the plans, programs, projects, studies, research, training activities, transfers of results, cooperation and best practices. The goal is to promote the effective and equal enjoyment and exercise of the rights and men and women.

**This will allow:**

- Our studies to reveal the differentiated impact that justice systems have on women and men and, by virtue of those data and analysis, proposals containing innovative solutions with a gender perspective will be created to eradicate the inequalities and discrimination identified.
- The cooperation and exchange of experiences and best practices to be strengthened through the incorporation of the gender approach and replicated in the various justice systems.
- The instruments that improve justice information will reflect and consider the impacts on men and women and the relationships produced between them as well as progress in the recognitions, enjoyment and exercise of rights and effective access to justice for women and people whose rights are impacted due to their sexual orientation and/or gender identity.

**Location(s):** Internal and regional

**Funding source:** Not applicable

**Impact or Results:** We will generate a gender policy for JSCA that will be incorporated into all of its activities and projects.

Two internal workshops have been held to raise awareness among and training JSCA staff.

**First internal workshop:** Raising awareness about gender. April 11.

**Second internal workshop:** Mainstreaming the gender approach in JSCA. June 2.

**Institutional Strategic Plan on Gender Equality (developed using the results-based management methodology)**

The final result proposed is **increased gender equality in the region's justice systems.**

**The intermediate results** that will allow us to make a real and effective contribution to this goal are listed below:

- Improved performance of regular JSCA stakeholders in the incorporation of the gender perspective into its structure and fulfillment of goals in the region (incorporation of the gender perspective in JSCA's internal structure and operation).
- JSCA's position as an OAS technical agency that conducts its work using a gender perspective is strengthened. (JSCA is identified as an agency that works with a gender perspective.)
- Improved performance with a gender perspective of legal operators in the recognition, guarantee and protection of the human rights of men and women in the region. (The gender approach transcends the agency and is projected onto other agencies and justice system operators.)

#### 4. OTHER ACTIVITIES IN FUNCTION OF JSCA'S KEY GOALS

##### 4.1 Institutional Agreements

<b>FILE NO. 72/2017</b>
<b>Inter-Institutional Cooperation Agreements</b>
<b>Objectives:</b> To strengthen connections and collaboration with public and civil society institutions that work on judicial systems in the region.
<p><b>Agreements Signed:</b></p> <ol style="list-style-type: none"> <li>1. Buenos Aires Association of Magistrates and Judicial Branch Officials</li> <li>2. Universidad Interamericana de Puerto Rico</li> <li>3. Inter-American Attorneys' Federation</li> <li>4. Ombudsman's Office of Peru</li> <li>5. Universidad Unichristus de Ceara Law School, Brazil</li> <li>6. Ministry of the Interior of Uruguay</li> <li>7. Peru's Judicial Branch</li> <li>8. Inter-American Bar Association-Inter-American Federation of Attorneys</li> <li>9. Ministry of Justice and Human Rights of Córdoba Province</li> <li>10. Supreme Court of Uruguay</li> </ol>

### 3.3 JSCA Internship Program

<b>FILE NO. 73/2017</b>
<b>Pro Bono Internships</b>
<p><b>Objectives:</b> To enrich JSCA’s work through the new approaches provided by interns and to create relationships with former interns in order to establish contact with local experts and institutions. The pro bono internship is mainly directed at students or recent graduates and provides an opportunity to understand and contribute to the various areas of JSCA focused on judicial reform in Latin America.</p>
<p><b>Location(s):</b> JSCA’s headquarters in Santiago de Chile.</p>
<p><b>Funding Source:</b> No funding.</p>
<p><b>2017 Interns:</b></p> <p><b>Ananías Reyes:</b> Reyes, of Chile, is a fifth year law student at Universidad de Chile and a member of the NGO LEASUR. She served as the Coordinator General of the Organizing Commission of the V Student Conference on Human Rights at the Universidad de Chile Law School. She was hired to work half-time at JSCA when she finished her internship.</p> <p><b>Chloé Fauchon:</b> Fauchon, of France, is a student of International and European Law at France’s Strasbourg University. She holds a degree in Law and the Hispanic World from University of Toulouse and completed an exchange program at Mexico’s Universidad de Guadalajara. She completed her internship on August 10.</p> <p><b>Ignacio Fuentes Miranda:</b> Fuentes, of Chile, is a fourth year law student at Universidad Diego Portales. He has participated in the drafting of the Human Rights Report published by that university, working on the access to justice section, and is currently an assistant and advisor in the Procedure Law Department. Fuentes is part of the Procedure Law Seedbed, a group of students that conducts research in this field.</p> <p><b>Katherine Zúñiga González:</b> Zúñiga, of Chile, graduated from Universidad Alberto Hurtado Law School. She was an active member of volunteer group that provides legal advice to at-risk individuals in the district of Puente Alto in Santiago, Chile. She is currently an assistant at the university’s Department of Criminal Law. She earned an honorable mention in a competition held by the Supreme Court and worked as a research intern at Universidad Interamericana de Puerto Rico, the Attorney General’s Office Research Unit and the Supreme Court. Zúñiga is currently a member of the NGO LEASUR.</p> <p><b>Paloma Tapia Jara:</b> Tapia, of Chile, graduated from Universidad de Chile, where she stood out in the areas of Civil Law, Commercial Law and Electricity Law. She has worked for the Attorney General’s Office on civil, labor and international (exequatur processing) law and in first instance courts, the courts of appeal and the Supreme Court. She also has worked as a corporate prosecutor with a focus on companies and contracts.</p> <p><b>Katherine Llanos Soto:</b> Llanos, of Chile, holds an undergraduate degree in the Legal and Social Sciences from Universidad Diego Portales and an Honors Certificate in Contemporary Philosophy from that university’s Humanities Institute. She worked as an intern in the Inter-American Human Rights Commission with the OAS in Washington, D.C. and coordinated a group of law students to work on the Minutes Secretariat of the IACHR 158<sup>th</sup> Period of Extraordinary Sessions, which was held in Santiago de Chile. She worked as a research assistant on the “Adoption” chapter of the UDP Human Rights Center 2015 report and on the “Chile Youth Services” chapter of the 2017 report.</p>

**Tamara Sandoval Bravo:** Sandoval, of Chile, is a fourth-year law student at Universidad de Chile who has focused on Constitutional Law, International Law and Economic Law. She is a teaching assistant for the Constitutional Law course and coordinates Constitutionalism and Constituent Process Research Workshops.

**María Ignacia Rojas:** Rojas, of Chile, holds a law degree from Universidad Diego Portales. She is currently writing her master's thesis in International Affairs at Universidad de Chile. She volunteered with Techo para Chile and the Universidad Diego Portales Legal Clinic providing legal advice. She is part of the "Peace for Your Neighborhood" project on access to justice, neighborhood safety and community mediation in the Yungay neighborhood of Santiago. She has worked as a legal representative at a law firm, an attorney for a private company and has practiced law as an independent attorney. She is providing support for the Legal Needs study.

**Geraldine Ugueto:** Ugueto, of Venezuela, graduated *cum laude* from Universidad Católica Andrés Bello in Caracas. She is a member of the Luis Ugalde SJ Young Leaders Training Program and was a 2015-2016 member of the Catedra de Honor. She is completing a practicum at JSCA as part of her training prior to pursuing a master's degree in International Political and Economic Development through a dual degree program with Universidad Alberto Hurtado of Chile and Fordham University of New York. She is providing support for the Legal Needs study.

**Beatriz Romero:** Romero, of Chile, is pursuing a law degree from Universidad de Chile. In recent years, she has conducted work in the fields of international and public law, working with the UN High Commissioner for Human Rights and the UN High Commissioner for Refugees. She is currently working for the Chilean Foreign Nationals and Migration Department, which is part of the Ministry of the Interior, in the Refugee and Resettlement Section. She is providing support for the study on the practice of Law in Latin America.

**Tomás Sánchez:** Sánchez, of Chile, is pursuing a Law degree at Universidad Diego Portales and is enrolled in a Certificate Program in Philosophy and Contemporary Thought offered by IDH at the same institution. In 2014, he participated in an exchange program in Delaware (US) through Ayusa-Intrax for a full semester. He was held an internship in 2017 at the Universidad de Buenos Aires Law School. He is a member of the UDP Private Law Academy and is providing support for the development of the ISJL.

**Irina López:** López, of Venezuela, earned a law degree from Universidad Católica Andrés Bello in Caracas. As an undergraduate, she focused on criminal law, civil law and civil procedure. She is a member of the Luis Ugalde SI Training Program for Young Leaders and worked as an assistant in the la Universidad Católica Andrés Bello Legal Clinic in 2016-2017. She is providing support for the development of the ISJL.

**Dunia Balza:** Balza, of Venezuela, earned her law degree from Universidad de Los Andes as well as a Specialist Degree in Criminal Sciences from Universidad Santa María, a master's degree in Criminal Procedure Reform from Universidad de Los Andes and is pursuing a doctorate in Human Rights and Fundamental Freedoms from Universidad de Zaragoza in Spain. She worked for the Public Prosecutor's Office for fifteen years. Balza is currently a part-time instructor of criminal law and criminal procedure law at Universidad Católica de Temuco – Chile. She is providing support for the development of the ISJL.

**Viviana Arias:** Arias, of Chile, is a fifth year law student at Universidad de Chile. She has served as a teaching assistant in Philosophy since 2013 and also conducted research on decolonial feminism, prostitution and unpaid domestic work. She worked at the Universidad de Chile Human Rights Center in the management of two International Law Certificate Programs and at the National Human Rights Institute, where she focused on the prison situation and Chile's National Service for Minors. Arias also was a volunteer with the Association of Families of Victims of Political Executions in 2015. She is currently participating in the formation of a Free Advising for Migrants Group and in the V Human Rights Conference at Universidad de Chile. She is providing support for the development of the ISJL.



**Bárbara Quezada:** Quezada, of Chile, holds a law degree from Pontificia Universidad Católica de Valparaíso. She focuses on legal case processing, particularly in civil, commercial and family law. She is currently pursuing her international master's degree in Law (LLM), investment, trade and arbitration through a dual degree program offered by Heidelberg University (Germany) and Universidad de Chile. She is providing support for the development of the ISJL.

#### 4.3 Additions to JSCA's Staff

**FILE NO. 74/2017**

**Additions to JSCA's Staff**

The following professionals joined JSCA's staff in 2017:

**Adrián Medrano:** Cruz, a Bolivian national, has a degree in Civil Engineering from Universidad Técnica Federico Santa María, an MBA-IEDE and completed the Inter-American Training Program for Criminal Procedure Reform offered by JSCA. He has worked with the Center for Public Systems in the Universidad de Chile Industrial Engineering Department and as a senior consultant with Holos Consulting. He is an international consultant with over 17 years of experience directing and executing projects in over 40 companies and public and private sector institutions. He has worked in 14 Latin American and Caribbean countries. He is JSCA's Advisor for the Research and Projects Area.

**Inés Marensi:** Marensi holds a degree in education from Universidad Nacional de La Plata School of Humanities and is a solicitor general who studied at the same school's Faculty of Legal and Social Sciences. She has worked as an international consultant in judicial training, for the Institute for Comparative Studies in the Criminal and Social Sciences (INECIP) and as the Training Area Coordinator at JSCA). She is currently a member of the Public Prosecutor's Office Training Center in the Province of Buenos Aires. She has joined the team as an educational advisor.

**Alejandra Bocardo:** Alejandra is from Mexico and holds a master's degree in Political Science and Planning from the London School of Economics and Political Science. She also holds a degree in International Relations from the Instituto Tecnológico y de Estudios Superiores de Monterrey and a certificate in Human Rights and Public Safety from ITESM and the Nuevo León State Human Rights Commission. She worked in the area of research and criminal justice reform at Institución Renace in Mexico, where she was responsible for various research projects and outreach for the Citizen Observatory on Justice. She is joining JSCA as a researcher.

**Bárbara Soto:** Soto, of Chile, has a degree in the Legal and Social Sciences from Universidad de Chile. She worked as an assistant in the Center for Information Law Studies at Universidad de Chile Law School, where she also worked on the editorial team of the Chilean Journal of Law and Technology. After completing an internship focused on digital rights, she worked as a researcher at that organization, focusing on issues of intellectual property, protection of personal data and human rights in the digital environment. She was an intern at JSCA, where she worked on the 10th version of the Index of Online Judicial Information (IAcc). She is currently working on her undergraduate thesis and has joined the team as a researcher.

**Ananías Reyes:** Reyes, of Chile, is a fifth year law student at Universidad de Chile and a volunteer member of Leasur, an NGO. She was the Coordinator General of the Organizing Commission of the VI Student Conference on Human Rights at Universidad de Chile Law School and an intern at JSCA. She has joined JSCA's staff as a researcher (half-time).

**Carola Benítez:** Secretary and Events Assistant.

**María José Lazo:** Accountant, Accounting Assistant.

#### 4.4. Participation in Meetings and Other Activities

Activity	Participant	Country	Date
Training Director met with representatives of the International Organization for Judicial Training, OIJT.	Training Director	Ottawa, Canada	January 7
Executive Director met with the staff of the Red Hook Community Center Juvenile Court in Brooklyn, part of the Center for Court Innovation. He attended the first hearing of 2017.	Executive Director	U.S., New York	January 23
Presidential Commission for Justice Reform in Haiti	Executive Director with researcher Benjamín Sepúlveda	Haiti, Port au Prince	February 1
Director General of the Minister of Justice and Public Safety of Haiti, Jean Roudy Aly	Executive Director with researcher Benjamín Sepúlveda	Haiti, Port au Prince	February 1
Presidents of the Justice and Security Commissions of Haiti's Congress and Senate, Price Cyprien and Jean Rene Senatus	Executive Director with researcher Benjamín Sepúlveda	Haiti, Port au Prince	February 1
Haiti's Judicial Branch Superior Council	Executive Director with researcher Benjamín Sepúlveda	Haiti, Port au Prince	February 2
Minister of Justice and Public Safety of Haiti, Camille Junior Edouard (as of that date)	Executive Director with researcher Benjamín Sepúlveda	Haiti, Port au Prince	February 2
JSCA staff meeting with members of the Inter-Institutional Commission of Uruguay's New Criminal Procedure Code	Executive Director, Board President Santiago Pereira, the Directors of Research and Projects and Training, and researcher Gonzalo Fibla	Uruguay, Montevideo	February 6
Meeting with the Vice Minister of Justice and Fundamental Rights of Bolivia, Diego Jiménez Guachalla	Director of Research and Projects and researcher Lorena Espinosa	Bolivia, La Paz	February 20
Meeting with representatives of the Ministry of Justice and Institutional Transparency	Directors of Training and Research and Projects	Bolivia, La Paz	February 20
Meeting with officials from Bolivia's Judicial Academy	Directors of Training and Research and Projects	Bolivia, La Paz	February 20
Meeting with a representative of the Cochabamba Regional Court	Directors of Training and Research and Projects	Bolivia, Cochabamba	February 21

Meeting with the Dean of the Universidad Interamericana de Puerto Rico Law School, Dr. Julio Fontanet, and his academic staff	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 27
Meeting with the Chief Justice of Puerto Rico's Supreme Court, the Hon. Maite D. Oronoz Rodríguez	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 27
Meeting with the Manager of San Juan's Judicial Center, the Hon. Loraliz López Roche. Visit to the San Juan court to observe civil and criminal procedures	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 28
Meeting with the Executive Director of the Legal Assistance Society (access to justice for criminal cases), Feliz Vélez	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 29
Meeting with the Executive Director of the Legal Services Corporation (access to justice for civil cases), Hadassa Santini Colberg	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 29
Meeting with Universidad de Puerto Rico Law School Dean Vivian Neptune and Vice Dean William Vásquez-Yrizarri.	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 30
Meeting with the Secretary of the Department of Justice of Puerto Rico, the Hon. Wanda Vázquez	Executive Director, Directors of Training and Research and Projects	Puerto Rico, San Juan	March 31
Meeting with the Director of Peru's Magistrates' Academy, AMAG, Ernesto Lechuga	Executive Director	Peru, Lima	April 25
Meeting with National Prosecutor Pablo Sánchez Velarde	Executive Director	Peru, Lima	April 25
Meeting with Ombudsman Walter Gutiérrez Camacho	Executive Director	Peru, Lima	April 25
Meeting with Peru's Supreme Court Chief Justice, Duberlí Apolinar Rodríguez Tineo	Executive Director	Peru, Lima	April 26
Meeting with the Director General of Public Defense and Access to Justice of the Ministry of Justice and Human Rights of Peru, Luis Alejandro Yshii	Executive Director	Peru, Lima	April 27
Meeting with the Chief Justice of the Supreme Court of Santa Fe, Daniel Erbetta	Executive Director	Argentina, Rosario	May 8
Meeting with the Minister of Justice of Santa Fe, Ricardo Silberstein	Executive Director	Argentina, Rosario	May 9

Meeting with the Presidential Commission for Justice Reform in Haiti	Executive Director with Benjamin Sepúlveda	Haiti, Port au Prince	June 7
Meeting with the OAS delegation in Haiti, including Frédéric Bolduc, OAS Special Representative in Haiti; Nino Karamaoun, OAS Mission Advisor; Miguel Jaques Sanon, Port au Prince Bar Association Advisor; and Philippe Lamarche of Chemonics	Executive Director with Benjamin Sepúlveda	Haiti, Port au Prince	June 8
OAS General Assembly	Executive Director	Mexico, Cancun	June 19-21
President of the Cochabamba Regional Court, Dr. Rudy Siles	Director of Research and Projects	Bolivia, Cochabamba	July 29
Magistrate's Council	Director of Research and Projects	Bolivia, Cochabamba	July 29
Director of the Training Center of the Paraguay Public Prosecutor's Office, Ricardo Merlo	Training Director	Paraguay, Asunción	September 27
Mendoza Supreme Court Chief Justice Pedro Jorge Llorente	JSCA Research and Projects Director	Argentina, Mendoza	September

#### 4.5 Virtual Information Center and JSCA Virtual Library

<b>FILE NO. 75/2017</b>
<b>English Version of JSCA's website</b>
<b>Objectives:</b> To provide information on our website for the English-speaking community.
<b>Funding Source:</b> JSCA
<b>Impact or Results:</b> We are working on the final details.

#### 4.6 Regular and Special Publications

<b>FILE NO. 76/2017</b>
<b>Judicial Systems Journal No. 21, Current Discussions on Litigation</b>
<b>Objective:</b> The main purpose of this publication is to promote discussion and the exchange of information and experiences on the functioning of justice in the countries of the Americas.

**Location(s):** *Judicial Systems Journal* is published by JSCA and the Institute for Comparative Studies in the Criminal and Social Sciences (INECIP).

**Funding Source:** None. The costs are covered by JSCA and INECIP.

**Impact or Results:** The articles have been submitted and are being reviewed and edited.

**FILE NO. 77/2017**

**English and Spanish versions of a print and digital publication entitled “Judicial Training in Latin America: Study on the practices of the Judicial Colleges”**

**Objectives:** To analyze the work of judicial training institutions in the region, identifying good and promising practices, some of which are being implemented. To contribute to reflections on the importance of introducing improvements to activity in this area and the introduction of judicial training as a crucial aspect to consider when thinking about public policies related to justice.

**Location(s):** Regional

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The book was promoted on the JSCA website, in the media, and via social media. A seminar on the topic is being held in Buenos Aires. The study was presented at the IOJT Conference in Manila, Philippines, at the Public Prosecutor’s Office Training Center in Paraguay and at the 29<sup>th</sup> National Conference of the Argentine Procedure Law Association in Santiago del Estero.

**FILE NO. 78/2017**

**Portuguese-language print and digital publication “Challenging the Inquisition: Ideas and Proposals for Criminal Procedure Reform in Brazil” (“Desafiando a Inquisição: Ideias e Propostas para uma Reforma Processual Penal no Brasil”)**

**Objective:** To gather legal professionals’ reflections on aspects to consider and discuss in a criminal procedure reform in Brazil, the only Latin American country with an inquisitorial justice system.

**Location(s):** Regional, mainly Brazil.

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The publication has been distributed to contacts who are interested in this topic and promoted on the website, social media and the traditional media.

**FILE NO. 79/2017**

**Print and digital publication of the book “Experiences with Innovation in Civil Justice Systems in Latin America”**

**Objective:** To report on experiences related to civil justice reform processes that have been developed and successfully implemented in the region.

**Location(s):** Regional. These experiences were documented through the First Regional Competition on Experiences with Innovation in Civil Justice in Latin America.

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The publication will be distributed to contacts who are interested in this topic and promoted on the website, social media and the traditional media.

**FILE NO. 80/2017**

**Print and digital publication of the book “Civil Mediation Manual” (part of the Adversarial Civil Justice System Collection)**

**Objective:** To describe the skills necessary to intervene in mediation processes from the perspective of attorneys, mediators and judges.

**Location(s):** Regional

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The publication has been distributed to contacts who are interested in this topic and promoted on the website, social media and the traditional media.

**FILE NO. 81/2017**

**Print and digital publication of the “Civil Hearing Management Manual” (from the Civil Adversarial System Collection)**

**Objective:** To contribute ideas, reflections and a set of skills so that judges can perform their role in an oral process.

**Location(s):** Regional.

**Funding source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America).

**Impact or Results:** The publication has been distributed to interested parties and is being promoted on the website, social media and through the regional media.

**FILE NO. 82/2017**

**Print and digital publication of the “Civil Litigation Manual” (from the Civil Adversarial System Collection)**

**Objective:** To provide litigants with a set of instruments for approaching the analysis and litigation of their cases from a strategic perspective.

**Location(s):** Regional.

**Funding source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America).

**Impact or Results:** The publication has been distributed to interested parties and is being promoted on the website, social media and through the regional media.

**FILE NO. 83/2017**

**Print and digital publication of the book “The Right to Access to Justice: Contributions for the Construction of a Regional Acquis ”**

**Objective:** To present research that contributes to the discussion of the right of access to justice in Latin America and the construction of a Latin American acquis on this topic.

**Location(s):** Regional. Articles published were chosen through the competition “Contributions for the construction of a regional inter-American acquis on the right to access to justice,” which was organized by JSCA and GIZ, in the case of the latter as part of the Regional International Law and Access to Justice in Latin America Program (DIRAJus) between September 2015 and December 2016.

**Funding Source:** JSCA and the German Cooperation Agency for Development (GIZ)

**Impact or Results:** The publication has been distributed to contacts who are interested in this topic and promoted on the website, social media and the traditional media. A special effort was made to promote it in Venice during the international meeting “Guaranteeing equal access to justice for all: Exchange and creation of networks in Latin America and Europe,” which was organized by the European Inter University Center for Human Rights and Democratization (EIUC) and GIZ.

**FILE NO. 84/2017**

**Print and digital publication of the study “Challenges of Chile’s Criminal Procedure Reform: Retrospective Analysis After More than a Decade,” developed by JSCA at the request of Chile’s Ministry of Justice and Human Rights**

**Objective:** To describe the performance of Chile’s criminal justice system ten years after the nationwide implementation of the reform.

**Location(s):** Chile

**Funding source:** Chile’s Ministry of Justice and Human Rights

**Impact or Results:** The publications has been promoted in the media and on social media. The print version will be distributed to interested parties.

**FILE NO. 85/2017**

**Print and digital publication of the study “Multidisciplinary Dialogue on Latin America’s New Civil Justice”**

**Objective:** To broaden the perspective of civil justice reforms from various disciplines.

**Location(s):** Regional

**Funding Source:** Global Affairs Canada (in the context of the project Improving Access to Civil Justice in Latin America)

**Impact or Results:** The publication was recently submitted.

**FILE NO. 86/2017**

**Facebook**

**Objectives:** To increase the visibility of JSCA and the activities that it implements, serve as a channel for the exchange of ideas and experiences on judicial reform processes in the region, generate more interaction with interest groups and start discussions and promote ideas.

**Funding Source:** JSCA

**Product(s):** To date the Center has 24,461 followers, up from 18,071 in December 2016.



<b>FILE NO. 87/2017</b>
<b>LinkedIn</b>
<b>Objectives:</b> To increase the visibility of JSCA and the activities that it implements, generate more interaction with interest groups and start discussions and promote ideas.
<b>Funding Source:</b> JSCA
<b>Product(s):</b> The Center currently has 691 followers, up from 369 in December 2016.

<b>FILE NO. 88/2017</b>
<b>Twitter</b>
<b>Objectives:</b> To increase the visibility of JSCA and the activities that it implements, serve as a channel for the exchange of ideas and experiences on judicial reform processes in the region, generate more interaction with interest groups and start discussions and promote ideas.
<b>Funding Source:</b> JSCA
<b>Product(s):</b> The Center currently has 3,622 followers, up from 2,656 in December 2016.