



JUSTICE STUDIES CENTER OF THE AMERICAS

QUARTERLY REPORT JULY -SEPTEMBER 2006

A. ACTIVITIES IN FULFILLMENT OF JSCA'S INSTITUTIONAL GOALS

1. **To develop in-depth studies of justice systems and promote innovative approaches to the discussion of judicial reform.**

Indicators	Results
1) A broad local and regional debate is generated by our studies. 2) Our studies are cited in other research. 3) Countries around the region implement initiatives motivated by those studies. 4) Local funding is captured in order to carry out our studies.	<ul style="list-style-type: none"> The <i>Public Defense Manual</i> generated by the UNDP and JSCA is being applied in a project entitled "Modernizing and Strengthening Administration in Mexico." The initiative supports the structuring of public defense systems in the states of Oaxaca, Veracruz and Yucatán and will train 70 grantees from the European Union who will carry out research in order to improve public defender's offices throughout Mexico. The <i>Follow-up Study on Criminal Procedure Reform</i> is being used as a model for an observation exercise for Colombia's new justice system.

JSCA's most important study is the **Follow-up Study on Criminal Procedure Reform**, which gathers empirical data that identifies the degree to which reforms have been implemented. JSCA has developed numerous lines of inquiry on the basis of this effort. This quarter they culminated in a phase that updates the information on criminal procedure reform in Costa Rica, Bolivia and Guatemala. It also adds Nicaragua, the Dominican Republic and Colombia, which had not yet been studied, to the project. This quarter we reviewed the first drafts of the reports on the Dominican Republic, Bolivia and Nicaragua. Those documents are now awaiting comments and corrections. We will have final reports on all of the countries by the end of the next quarter.

One of the issues of concern in the area of criminal justice is whether or not criminal procedure reform has contributed to strengthening equality and access to justice for traditionally vulnerable groups. This led to **Gender and Criminal Procedure Reform** studies, which look at the way in which reformed procedure systems handle crimes related to gender. We are almost finished with a second stage of this study, which we are carrying out in Bolivia and Argentina. The first draft of the Bolivia report has been submitted and corrected by the project coordinator. We are waiting to be informed of the date for the seminar that will be held in order to disseminate the results. Finally, we have received the final draft and executive summary of the Cordoba, Argentina report.

Following an international bidding process, JSCA was awarded the opportunity to conduct two comparative studies as part of the EUROsociAL project. They involve compiling information in more than 40 countries in Europe and Latin America in order to generate an overall list of projects and identify special experiences in two areas: **Gender and the Justice System’s Inability to Protect Women and Defense Systems and Free Judicial Assistance**. This quarter we submitted both reports, which were carried out by consultants and JSCA’s local team. They present a conceptual framework, a general list of all of the countries, discussions of successful experiences in the region, and a series of recommendations. Our documents also include appendices that contain a list of contacts in each country and descriptions of the information that served as the base of the study.

Lastly, in the area of **Civil Justice**, JSCA and the Judicial Branch and Ministry of Justice of Chile proposed an exchange as part of the EUROsociAL program. “Civil Justice Reform in Chile” will be carried out next October 2-13 and will include Spain, France and England. The effort is designed to present the experiences of countries that have recently generated reforms to their civil justice systems.

1.1. Management and Information Area

This quarter the area’s Coordinator advised Fundación Esquel of Ecuador on how to generate a **comprehensive criminal justice model** for the city of Cuenca. The objective is to strengthen the oral adversarial system in order to expand it to the rest of the country.

Work began on the **Report on Judicial Systems in the Americas 2006-2007**. We updated the data collection spreadsheets and sent formal letters requesting information along with the 2004-2005 Report to justice system operators in each OAS member state.

2. To promote regional cooperation and the exchange of experiences among key justice system actors.

2.1. Training

Indicators	Results
1) A sustained increase in the number of applications for internships. 2) A sustained increase in the number of people and institutions who apply JSCA solutions and request training. 3) A sustained increase in the number of people who rate our training activities as useful or very useful.	<ul style="list-style-type: none"> • This quarter we received 8 requests for information on pro bono internships and 31 requests for information on paid internships. Three of the former were from Mexico, 1 from Uruguay and 1 from Colombia, and three led to internships. One hundred and five applications for paid internships were received from 18 countries. • Three local replicas were implemented this quarter. • The approval rate for training modules is over 80%.

a) Training Trainers for Criminal Procedure Reform

The intermediate stage of our InterAmerican Program for Training Trainers for Criminal Procedure Reform came to a close this quarter. The students followed modules 7-10 through an e-learning program that covered such topics as alternative sentences, the role of the victim in criminal procedure, the role of women in criminal procedure and the interaction between criminal justice reform and public safety. The participants also were asked to submit evaluations. A total of four chat sessions were carried out, one for each module, and online fora were implemented on an ongoing basis in order to define issues or doubts that developed as a result of working through the online material.

This quarter the students visited the platform 3,580 times, or at least once per day per student. The table below presents the results of the students' program evaluation:

Module	What did you think of the information addressed?	What did you think of the way in which the information was presented?
1, 2 and 3	64%- Very good / 31% - Good	80%- Entertaining and dynamic/ 15%- Interesting
4, 5 and 6	60% - Very good / 38%- Good	53%- Entertaining and dynamic / 45%- Interesting
7 and 8	69%- Very good / 29%- Good	76%- Entertaining and dynamic / 24%- Interesting
9 and 10	67% - Very good /30%- Good	63%- Entertaining and dynamic / 37%- Interesting

The intermediate stage ended with the submission of the students' final papers. Of the 51 students who enrolled in this stage, 50 submitted the final paper. The grades will be available at the beginning of next quarter.

Lastly, the advanced course was carried out September 25-29 in Santiago de Chile. *Litigation Skills for an Oral System* looks to generate and develop litigation abilities in program participants (hence the need for it to be held *in situ*). It includes theoretical and practical elements as well as role playing exercises that allow the students to test their new knowledge. Final evaluations of this stage will be submitted in next quarter's report.

As has been the case in earlier quarters, during this period local replicas of the program were implemented by its graduates (see below table):

Name	Activity	Date	Number of Participants
Victor Burgos	Lecture by Mauricio Duce for prosecutors and operators in the La Libertad judicial district	Wednesday, August 23. Held in the Trujillo Public Prosecutor's Office.	80 people, including prosecutors, assistant prosecutors and other officials
Victor Burgos	Lecture by Mauricio Duce for the students of the Universidad Nacional de Trujillo Law School.	Wednesday, August 23. The event was held at the Universidad Nacional de Trujillo Law School.	50 law students
Giulliana Loza	Managing the New Criminal Justice System: Analysis and Practical Observation	August 28-30, Santiago de Chile	15 members of Peru's Instituto de Ciencia Procesal Penal – INCIPP.

b) Inter-American Seminars

- IV InterAmerican Seminar on Judicial Management

Information on this event, which will be entitled “Innovation in Judicial Management” has been published on the JSCA and Judicial Branch of El Salvador websites. The seminar will be held November 22 and 23 in San Salvador and will be organized by JSCA and the Supreme Court of El Salvador. A competition will be held to select the papers to be presented at the event, and their authors will participate free of charge.

c) Lectures, Courses and Workshops

- Workshop in Panama

Mauricio Duce and Rodrigo Quintana traveled to Panama to participate in an IDB workshop designed to strengthen the implementation of the reform in that country. The event was held July 12 and was attended by high-ranking justice authorities and members of Parliament.

- Seminar on Judicial System Reform in Ecuador

On Tuesday, July 18, JSCA Executive Director Juan Enrique Vargas held a video conference during which he presented a talk on criminal procedure reform in Latin America. The event was organized by FLACSO and the Observatorio Metropolitano de Seguridad Ciudadana.

- Strengthening the Adversarial System in Ecuador

JSCA’s Cristian Hernández presented a proposal to strengthen Ecuador’s adversarial system. The proposal and workshops associated with it were held in concert with Fundación Esquel on July 24. The goal of this exercise is to install an operational model in Cuenca that can be extended to the entire country.

- Planning Workshop in Costa Rica

JSCA Executive Director Juan Enrique Vargas participated in a planning workshop held by the Supreme Court of Costa Rica, offering a talk on judicial management on July 20.

- Jornadas Patagónicas de Derecho Procesal Penal

On Friday, August 11 Cristián Hernández traveled to Neuquén to offer a presentation on management models for supporting judicial reform at the Jornadas Patagónicas de Derecho Procesal Penal.

- Seminar on the New Criminal Procedure and Its Practical Applications, Universidad de Cervantes

JSCA's Executive Director offered a presentation at this event on August 25.

- Seminar on a Comparative Study of Justice in Latin America

This seminar was held August 30 and was organized by UNDP Brazil. The event featured the participation of JSCA's Executive Director, who presented a comparative study of judicial management with UNDP's Alejandro Álvarez.

- Seminar: "La Judicatura como Institución"

JSCA's Executive Director presented at this seminar, which was organized by the Instituto de Asunto Públicos, Libertad y Desarrollo y Expansiva and held September 7. The presentation addressed judicial government.

- "Innovations in Legal Education in Latin America"

Training Area Coordinator Mauricio Duce traveled to Stanford, California the week of September 11 to present a conference paper entitled "Innovations in National Context."

- Buenos Aires Province Pilot Plan

As part of JSCA's effort to strengthen the oral and adversarial criminal justice system in the province of Buenos Aires, Argentina, our Training Director and Academic Director participated in inter-institutional training activities with members of the prosecutor's office, judges and public defenders. Approximately 35 criminal procedure system actors were trained. The coordinator of JSCA's Management and Information Area also traveled to the localities of Campana and San Martín in order to work with local teams from the Hearing Management Office. The exercise was held September 20-22.

d) Visits

- Visit from Colombia

Diana Remolina, who works in the Projects Area of Colombia's Corporación Excelencia en la Justicia, visited Chile in order to learn about the country's criminal justice system. Several on site observation exercises were organized, as were meetings with participants in the new system. At the end of her visit, Remolina met with JSCA's Training Director in order to share experiences and discuss their points of view.

- Training Workshop for Durango Delegation (Mexico)

JSCA guided a visit and held a training course for a 15-member delegation from the Durango judicial branch. The course, which ran July 24-28, was entitled "Managing the New Chilean Criminal Justice System: Analysis and Practical Observation."

- Visit from the Dominican republic

From July 31 to August 4, JSCA's Executive Director met with a delegation from the Dominican Republic. The purpose of the visit was to learn about Chile's new system.

- Training Activity in Trujillo, Peru

Mauricio Duce, JSCA's Training Area Coordinator, visited Trujillo from August 21 to August 25 in order to take part in talks and workshops. Duce presented "*La prueba pericial en el sistema acusatorio: incorporación, litigación y valoración en juicio oral*" in the hearing room of the city's second criminal court. He also participated in a workshop for prosecutors from the judicial district of La Libertad, presenting the paper "*La dirección de la investigación por el fiscal: la experiencia chilena, problemas y desafíos.*" Lastly, Duce offered a lecture for students at the Universidad Nacional de Trujillo and for the La Libertad bar association.

- Delegation from Peru's Instituto de Ciencia Procesal Penal - INCIPP

JSCA's Training Area organized a visit for INCIPP that was held August 28-30. Its purpose was to discuss and observe the management of Chile's new judicial system. Participants met with various actors in the Chilean criminal justice system and attended a workshop run by JSCA's Training Area Coordinator.

e) Internship Programs

- **Paid Internships**

The competition for this year's paid internship began this quarter. The winner will draft the 2006-2007 Report on Judicial Systems in the Americas. Applications were received between August 1 and 31. A total of 105 people from 18 countries applied to the program. The program will begin on October 2.

- **Pro Bono Internships**

JSCA currently has four pro bono interns. During this quarter, Harvard University students Jennifer Lim and Emily Burnor completed their internships and both rated their experience in Chile as very good. Gustavo von Bahten, of Brazil, completed his internship (which ran from July 31 to August 30). He is participating in the EUROsociAL project and also rated the experience as useful and positive.

The current interns are Nicaraguan attorney María Lucía Peña, who ended her participation in the project on the operation of public defense and began her work on the Online Litigation project; Chilean Nelly Pazó, who will work on the first stage of the 2006-2007 Report on Judicial Systems in the Americas; Chilean Daniela Godoy Gabler, who will compile bibliographic data in the Research Area; and Cristián Ramirez (Chile), who will work in Administration and Finance.

The below table presents information on interns who have initiated their work or changed projects during this period:

Intern	Period	University	Profession	Research Project
María Lucía Peña	Late March – September 29	Americana de Nicaragua	Attorney, notary	Online Litigation
Nelly Pazó	August 24 – September 29	Universidad Adolfo Ibáñez, Viña del Mar	Attorney	First Stage of the 2006-2007 Report on Judicial Systems in the Americas
Daniela Godoy	September 3 -	Diego Portales	Attorney	Research, compiling bibliography
Gustavo von Bahten	July 31 – September 30	Federal de Paraná	Attorney	Public Defense and Gender

2.2. Networking

Indicators	Results
<ol style="list-style-type: none"> 1) A sustained increase in the number of institutions and/or individuals interested in participating in the networking activities that we promote. 2) A sustained interest in the number of contacts and joint projects among members of those networks. 3) A sustained increase in the number of institutions that rate our networks and regional activities as useful or very useful. 	<ul style="list-style-type: none"> • We reached one new cooperation agreement this quarter.

• GLIN

JSCA continues to be part of Global Legal Information Network (GLIN), which forms part of the U.S. Library of Congress and a group of legislative centers from around the world. JSCA has a website that links directly to the network's database, and is up to date on all of the developments that have taken place within the organization. JSCA is included in GLIN activities.



• Cooperation Agreements

The below table lists the cooperation agreements that were signed this quarter:

Date	Country	Counterpart	Objective
July 28, 2006	Mexico	Durango State Superior Court	To establish a general cooperation structure between the court and JSCA in order to develop and carry out their respective programs.

3. To generate and disseminate instruments that improve the quality of information on justice in the Americas.

3.1. Virtual Information Center (VIC)

Indicators	Results
1) A sustained increase in the number of people who visit our website and the institutions that are linked to it. 2) A sustained increase in the number of people who rate our virtual products and publications as useful.	<ul style="list-style-type: none"> • There was a 3% increase in visits to the Center’s main website. • The number of visits to the website increased 9% in the main areas and 4% in sub-areas. • There was a 200% increase in visits to the Calendar section due to the publication of information on upcoming seminars.

While the tasks associated with this area are limited to maintaining existing applications and reviewing pending jobs, new developments have taken place. A survey model was developed, and the tool was used to perform a survey regarding *Judicial Systems Journal*. Also, the internal search engine was redesigned in order to incorporate some external resources.

• Visits to Our Website

Visits to the Main Website increased by only 3% over last quarter (21,869 hits compared to 21,233 the previous quarter and 16,865 during the first quarter).

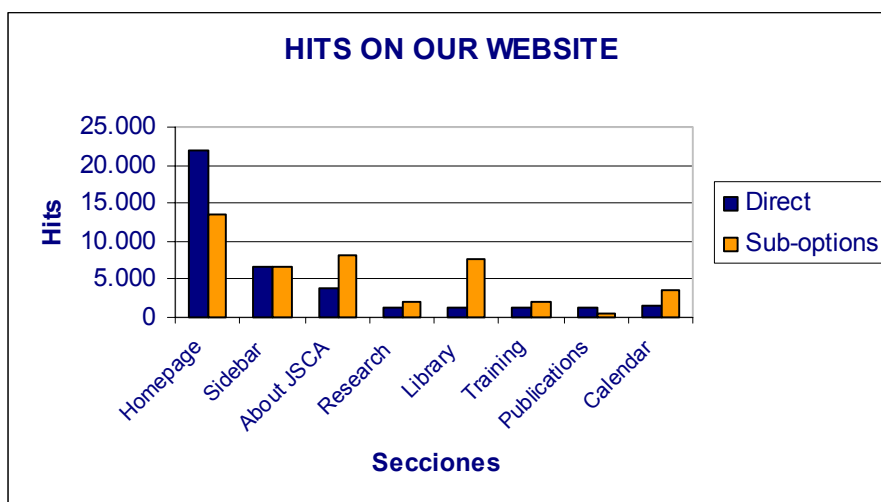
Visits to the main sections of the website increased 9% over the previous quarter (38,992 compared to 35,776 in the second quarter and 27,489 visits during the first).

The evolution of visits to the various sections of the website varied widely. The largest decreases (Library and Publications) and increases (Research and Calendar) can be appreciated in “internal navigation” (the sub-options). It is interesting to note that the largest increase was in the Calendar section, which describes past and future events.

The below table and image show the trends in this area:

Section	Direct Access	Sub-Options	% Direct Access Q2	% Surfing Sub-Options
Homepage (1)	21,869	13,609	3.00%	-22.71%
Sidebar	6602	6602	23.42%	23.42%
About JSCA	3,920	8,243	-5.38%	87.72%
Research	1,333	1,952	38.57%	102.91%
Library	1,290	7,567	12.76%	-27.28%
Training	1,245	2,164	22.78%	32.03%
Publications	1,273	584	43.03%	-34.38%
Calendar	1,460	3,521	40.25%	209.13%
TOTAL	38,992	44,242	8.99%	4.39%

(1) “Direct Access” to the homepage refers to visits to the website and “Sub-options” refers to surfing the content presented on the main page.



• **Consultants' Database**

New members join our database on a regular basis. We received 22 new requests to be added to the database from



junior and senior experts this quarter, which represents a 30% increase this year (73). The database now contains 367 contacts. Any further contact is done directly between the consultant and person or institution that wishes to hire them, not through JSCA.

3.2. Press and Communications Area

Indicators	Results
1) A sustained increase in subscriptions to Nexus Newsletter.	<ul style="list-style-type: none"> • Subscriptions to the newsletter increased 3%.
2) A sustained increase in subscriptions to <i>Judicial Systems Journal</i> and in the number of citations or references to the journal in academia information systems.	<ul style="list-style-type: none"> • <i>Revista Reforma Judicial</i> of Instituto de Investigaciones Jurídicas de la Universidad Autónoma de México included “El Mercado de los Servicios Legales y la crisis de la Abogacía,” by Alberto Binder, in its July-December issue. The article was originally published in <i>Judicial Systems Journal</i>, No. 9. • By the close of this quarter we had sold 64 subscriptions to the Journal this year.
3) A sustained increase in mentions of JSCA in the social media.	<ul style="list-style-type: none"> • Mentions of JSCA in the social media increased 18% over the previous quarter.
4) A sustained increase in the number of additions to the Virtual Library.	<ul style="list-style-type: none"> • 57 online documents were added to the library this quarter, as was the case during previous quarters.
5) A sustained increase in the number of documents added to the physical library.	<ul style="list-style-type: none"> • 108 new titles were added to the Virtual Library, which represents a 7% increase over the previous quarter. • Five groups of students visited our library this quarter and we received various consults via email.

a) Nexus Newsletter (Nos. 60 - 63):

This quarter saw the publication of three issues of the monthly newsletter in English and Spanish. Subscriptions increased to 6,871. Of these, 4,769 read the newsletter in Spanish and 2,102 read the publication in English. This represents a 3% increase over the previous quarter, which reached 6,726 subscriptions.

b) *Judicial Systems Journal*

Issue 10 of the journal, which focused on Judicial Management, was sent to subscribers and to the Journal's Editorial Committee. It was also presented at JSCA events and promoted through mailings.

We have prepared and printed Issue 11, which focuses on Justice and Corruption. Topics were selected during the last Editorial Committee meeting, which was held in December 2005. The magazine will be finished early on in the coming quarter and it will go to press in October.



In keeping with the resolutions adopted during the last Committee meeting, the list of finalists for the “Judicial Systems Journal Prize for Young Authors” was published on August 15 on the JSCA Website and in Nexus Newsletter. The purpose of the prize is to encourage young authors to produce articles about innovative experiences in judicial management.

The finalists are: Carolina Villadiego (Colombia), with “Niños y Niñas Víctimas de Delito en Chile”; Erick Juárez (Guatemala) with “Un modelo Judicial para la Protección de los Derechos Fundamentales”; Alberto Gutiérrez (Chile) with “Suspensión Condicional del Procedimiento: Estudio Empírico en la Fiscalía Metropolitana Centro-Norte”; Karlos Castilla (México) with “Reformas al Sistema de Justicia: La Otra parte. El Acceso a la Justicia: Derecho, Garantía y Deber, la Parte Olvidada en la Reforma del Sistema de Justicia en México”; and Raúl Sánchez (USA) “Characteristics of the Judiciary vs. Corruption Perception.”

The name of the winning article was published on JSCA's website on September 30. JSCA staff also contacted the winner by phone. He is Alberto Ignacio Gutiérrez Fuentes, of Chile, who submitted the article "Suspensión Condicional del Procedimiento."

This quarter we organized a campaign and mass mailing to invite the largest number of people possible to participate in the program and received numerous responses.

At the global level, strategies for distributing the journals continue to be applied. In order to strengthen these efforts, in August we signed an agreement to add the last seven issues to the exportation catalogue that will be created by the Chilean Chamber of Chilean Books, which will allow us to reach over 6,000 people internationally.

During September we distributed a survey to all of the contacts in the JSCA database regarding the Journal in order to obtain information about how it is perceived, how much interest there is in it and how familiar JSCA users are with the publication.

This quarter three new institutions joined our publication exchange, which brings the total to 11 justice sector institutions and universities in Latin America and Spain. The new institutions are the Supreme Court of Argentina, the Comparative Law Research and Libraries of FIU Collage of Law and Chile’s Universidad Alberto Hurtado.

We formally received and approved the request to donate a complete set of the issues of this journal to the Chilean Supreme Court Library.

- Also, *Revista Reforma Judicial* of Instituto de Investigaciones Jurídicas de la Universidad Autónoma de México included “El Mercado de los Servicios Legales y la crisis de la Abogacía,” by Alberto Binder, in its July-December issue. The article was originally published in *Judicial Systems Journal*, No. 9.

c) Press Coverage

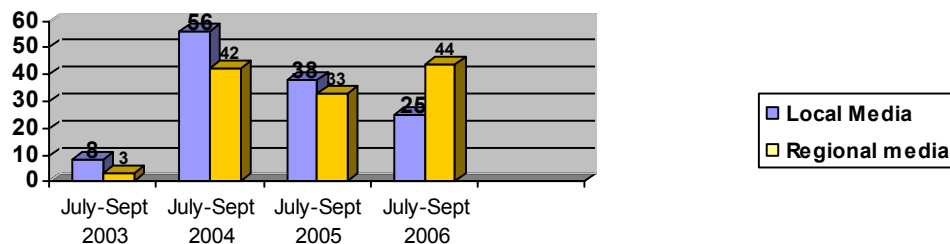
Our experts are regularly asked to serve as sources and to grant interviews, contribute to reports and write about topics related to justice systems. The topics that we work on and/or the projects that we have implemented also have been highlighted by the regional and local media.

The total number of mentions of JSCA in the press rose to 69 this quarter (25 in the local press and 44 in the regional press), which represents an 18% increase. In the case of the local press, this is mainly due to the Chilean media’s requests for interviews with JSCA staff in relation to the criminal procedure reform, which went into force in Chile’s Metropolitan Region. JSCA has become a referent for analyzing justice-related topics.

During this period we focused on a communications strategy designed to distribute the Index of Online Access to Judicial Information via Internet throughout the region. We used a specific and localized strategy in each country.

The below graph presents the increase in the number of times JSCA is mentioned in the media as compared to the third quarter of previous years.

**Mentions of JSCA in the Press during the Third Quarter
(2006 and previous years)**



d) Publications

- ***Public Defense Manual for Latin America and the Caribbean***

The public defense manual was developed jointly by the United Nations Development Program (UNDP) and JSCA. The purpose of the book is to address the main problems experienced by the region's systems in the managing public defense institutions and providing a model of tools that facilitate the institutions' development and management.

We have received requests for the publication from countries all over the region, and it has been distributed at JSCA and submitted to members of the foreign delegations that we have received. We also mailed the publication to over 100 officials related to the area of public defense.



- ***Arbitration and Mediation in the Americas***

Arbitraje y Mediación en las Américas was developed jointly with the Universidad Autónoma de Nueva León (Mexico). The publication contains 30 texts on ADR and highlights their use, legal status and complementary figures in the justice systems of participating countries.

The book analyzes the application of ADR in each country in the region from very different perspectives including the conceptual to progress made in standards and the position of these institutions at the cultural level and their impact and results. It was printed in September.



- ***Challenges of the Prosecutor's Office in Latin America***

The book *Desafíos del Ministerio Público Fiscal en América Latina* was developed by JSCA in collaboration with the NGO Open Society Justice Initiative. It is the result of research that was carried out by JSCA experts during 2005 and the comments received during a workshop that was held September 8, 2005 in Santiago that featured the participation of several experts in this area. The book contains the results of the InterAmerican Seminar on Criminal Prosecution, which took place in Mar del Plata (Argentina) on December 5 and 6, 2005.

The main authors of the book are Mauricio Duce and Cristián Riego. Mildred Hartmann and Juan Enrique Vargas contributed to its structure. The text is now available and will be distributed throughout the year.

- ***Index of Online Access to Judicial Information***

The second version of this index was published on CD format in August. Its purpose is to rank the websites of the judicial branches and public prosecutor's offices of the 34 OAS member states. Scores were calculated using indicators related to the ease with which

citizens can gain access to information of public interest. In an effort to distribute the study, JSCA's Executive Director and the Coordinator of the Management and Information Area participated in a panel discussion organized by the Universidad de Chile Law School as part of a seminar on Law and Information.

e) Virtual and Physical Library

During this quarter we continued to add new documents to our Virtual Library. Specifically, 57 documents were uploaded, as was the case during the previous quarter.

Our physical library also increased (by 108 titles). New additions came in audio, visual and print formats and include books, newsletters and journals. Last quarter 107 new arrivals were catalogued. The library currently has 1,750 volumes, which represents a 7% increase over last quarter.

In addition, we continued our project to remodel JSCA's library during this quarter. The goal is to create a new space for our staff so that they will be more comfortable as they do research or look for books. This has also been useful for external users. During this period we received visits from five groups of thesis students from local universities who were performing research for law school.

We continue to receive publications from the libraries of numerous judicial system institutions on a regular basis.

B. JSCA'S INSTITUTIONAL DEVELOPMENT

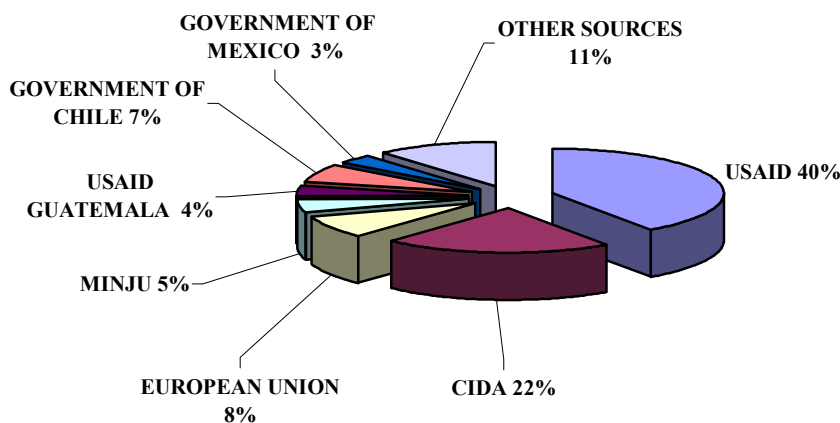
1. Financial Information

1.1. INCOME AND EXPENDITURES

SOURCE	Starting Balance 1/1/06	ACCUMULATED JANUARY- JUNE			ACCUMULATED JANUARY - SEPTEMBER		
		Income	Expenditures	Final Balance	Income	Expenditures	Final Balance
USAID							
<i>Activities</i>	28,378	310,113	287,376	51,115	418,316	446,693	0
<i>Overhead</i>	0	39,620	39,620	0	62,738	62,738	0
<i>Interest earned</i>	976	61		1,036	61	1036	0
CIDA							
<i>Activities</i>	85,611	244,836	169,054	161,393	251,535	299,416	37,730
<i>Overhead</i>	0	7,532	7,532	0	7,532	7,532	0
<i>Interest earned</i>	1,522	275		1,797	1791		3,313
EUROPEAN UNION	-50,685	95,833	31,260	13,888	95,833	32,593	12,555
MINJU	7,182	56,872	45,904	18,150	56,872	50,273	13,781
USAID GUATEMALA	-7,750	46,000	42,308	-4,058	46,000	42,308	-4,058
GOVERNMENT OF CHILE					80,000		80000
GOVERNMENT OF MEXICO					40,000		40000
OTHER SOURCES							0
<i>General Funds</i>	275,593	83,367	41,252	317,708	135,876	67,975	343,494
TOTAL	340,826	884,509	664,306	561,029	1,196,554	1,010,564	526,815

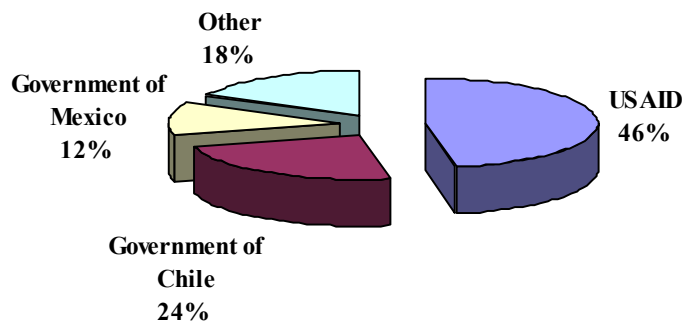
1. 1. 1. ANALYSIS OF INCOME JANUARY - SEPTEMBER 2006

The most significant contributions received during this period were from USAID and CIDA.



1.1.2 ANALYSIS OF INCOME JULY - SEPTEMBER 2006

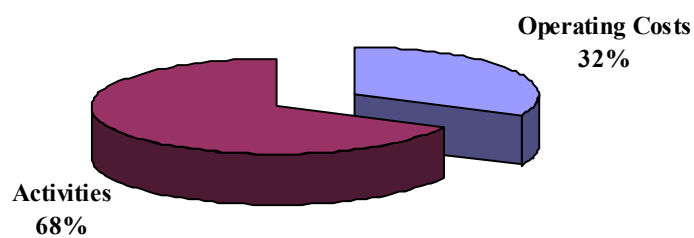
The most significant contributions received this quarter were from USAID, the Government of Chile, the Government of Mexico and training courses.



1.2 ANALYSIS OF EXPENDITURES

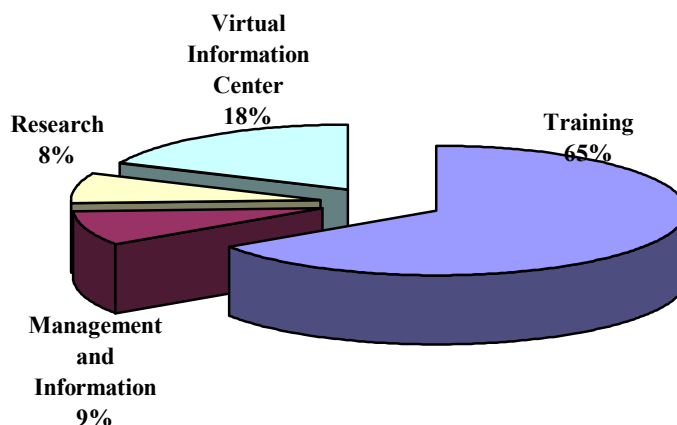
1.2.1 DISTRIBUTION OF OVERALL SPENDING (%)

The percentage of expenditures on activities increased from 53% during the previous quarter to 68%, while operating costs dropped from 47% to 32% of expenditures.



1.2.2 DISTRIBUTION OF SPENDING ON ACTIVITIES (%)

Most of the resources in this area were dedicated to training activities.



1.2.3 DESCRIPTION OF SPENDING ON ACTIVITIES

a) Research	
Salaries for Research Area	6,618
Update of Follow-up Study	4,780
Gender and Criminal Procedure Reform	4,500
b) Training	
Salaries for Training Area	42,133
Implementation of E-learning	1,500
Advanced Course	60,000
Local Replicas	4,609
Virtual Fora	5,701
Judicial Branch Training in Durango	4,619
Seminar on Judicial Government	6,892
Panama Workshop	2,286
Fora on Judicial Reform in Mexico	952
Organization of and Participation in Conferences	5,905
c) Management and Information	
Paid Internships	
Fourth InterAmerican Seminar	10,000
Information Gathering in Guatemala	
Support for Brazil's Judicial Council	3,783
Empirical Evaluation of the Reform	3,687
Regional Program on Social Cohesion	
d) Information Center	
Website	21,095
Virtual Library	
Newsletters and Reports	10,244
Judicial Systems Journal	6,050
Judicial Systems Editorial Board Meetings	
Subtotal	205,354