



JUSTICE STUDIES CENTER OF THE AMERICAS

QUARTERLY REPORT APRIL-JUNE 2009

A. FULFILLMENT OF INSTITUTIONAL OBJECTIVES

INSTITUTIONAL OBJECTIVE 1: To conduct in-depth studies of justice systems and promote innovative contributions to the discussion of judicial reform.

Indicator	Result
A broad local and regional debate is generated by our studies.	The studies on pretrial detention generated discussion among JSCA alumni in virtual fora and at local meetings.
Our studies are cited in other research.	This quarter the publication “Pretrial Detention and Criminal Procedure Reform in Latin America” was finished, distributed and presented at various meetings and seminars.
Countries around the region implement initiatives based on our studies.	Work has continued on the “Report on Judicial Systems in the Americas” and justice institutions around the region have been asked to submit information and participate in the project.

RESEARCH AND PROJECTS

1. Best Practices in the Prosecution of Homicide and Corruption

The main guidelines have been established for the study *Challenges to Criminal Investigation and Prosecution in the Americas*, which the Justice Studies Center of the Americas (JSCA) will develop based on the experiences of Argentina, Chile, Mexico, Venezuela, Colombia and Peru.

Progress also was made in the field work and development of country reports and the comparative chapter, which is being done by local consultants. We have moved forward in the monitoring and coordination of progressive advances during the process of formulating said studies.

Project coordinator Nataly Ponce, a consultant from Peru, heads periodic virtual meetings that feature progress reports on the country studies. Preliminary results are expected to be ready by the end of August for presentation at a seminar in September.

2. Publication of Studies on Pretrial Detention

During this quarter, work was completed on the publication “Pretrial Detention and Criminal Procedure Reform in Latin America: Evaluation and Perspective.”

The publication is meant to be an initial evaluation of what has taken place in the area of pretrial detention during the reform process. It features a general study that presents discussions of the specific trends that can be observed in regard to the use of pretrial detention in the countries of Latin America since the criminal justice reform process began. Seven country reports that provide more detailed information also are included. They cover Bolivia, Colombia, Chile, Ecuador, Guatemala, Honduras and Venezuela.

The publication forms part of a research project developed by JSCA during 2008 and early 2009 that was directed by Cristián Riego and Mauricio Duce with the support of Claudio Fuentes.

Drafts of the chapters were presented and discussed at the International Seminar “Challenges of Pretrial Detention in Criminal Procedure Reform: Evaluation and Perspective,” which was organized by JSCA, Open Society and Universidad del Rosario. The event, which was held November 13, 2008 in Bogotá, Colombia, brought together criminal justice system operators from around Latin America.

The study has been distributed and will be presented officially on August 3 at the Chilean Public Defender’s Office.

3. Support for Haiti’s Judicial System

JSCA attorney Claudio Fuentes participated in a technical workshop for the modernization of Haiti’s Criminal Code and Criminal Procedure Code during the week of June 8-12.

This forms part of the Program to Support Haitian Justice, which JSCA has been developing since 2007.

4.- Regional Project on Transparency, Accountability and Integrity of Ibero-American Judicial Branches

With the participation of over 60 high-level experts including many leaders of the highest-ranking institutions of Ibero-American judicial branches and their government agencies, the Ibero-American Seminar on Transparency, Accountability and Integrity of Judicial Branches was held May 14 and 15 in Santiago de Chile. The Supreme Court of Chile hosted the event.

Participants discussed the bases of a future regional document containing recommendations in the areas that were the focus of the seminar. It is likely that a measurement and monitoring instrument and program for an exchange of experiences with a group of countries that volunteer to participate will follow.

The activity is part of the World Bank Institute and Ibero-American Judicial Summit-led project focused on exchanging ideas in order to formulate recommendations and tools for analyzing the operation of the region’s judicial branches. The project’s focus is transparency, accountability, prevention, and the fight against judicial corruption. Project activities are implemented with the support of Summit member institutions.

The Justice Studies Center of the Americas (JSCA), Due Process of Law Foundation (DPLF) and Transparency International have joined in this effort. The Inter-American Development Bank, General Secretariat of Ibero-America and the Ministry of Justice of Spain also have collaborated by sending experts. Finally, Spain’s Ministry of Economics has made available World Bank funds for the event.

MANAGEMENT AND INFORMATION

5.- Report on Judicial Systems in the Americas 2008-2009

Work has continued on the Report on Judicial Systems in the Americas 2008-2009. During this period, we have received and classified the responses of the 34 member states that were asked to provide information. The country reports will be drafted by a team of seven professional foreign interns. The final product is expected to be ready in late October.

6. Support for Strengthening Justice in Panama

In view of the positive results that JSCA has obtained in supporting the implementation of a new Adversarial Criminal Justice System during 2008 and 2009, the Judicial Branch of the Republic of Panama has continued to request JSCA's support in various preparatory activities in anticipation of Phase 1 (which will begin during early September).

In the context of the JSCA plan for accompanying the Judicial Branch in this effort during 2009 (which is in the process of being formally accepted by the latter), a visit by JSCA experts Cristián Riego and Mauricio Duce was held May 25 through 28. The JSCA staffers were accompanied by judicial management consultant Adrian Medrano. The purpose of the activities was to "propose to the unit responsible for implementing the adversarial system recommendations for practices and priorities for adequate installation of the new system in the Coclé and Veraguas provinces, which form part of Phase 1. The recommendations take into account the level of execution of the implementation plan and the time that remains before the new system is launched."

This allowed for in situ treatment (in Penonomé, provincial capital of Coclé) and at the central level (in Panama City) of aspects related to the implementation of the adversarial system. They include: judicial office organization, required infrastructure, organization of the public defender's office, training needs, information systems, incorporation of municipal courts with criminal jurisdiction, and others. This in turn led to the proposal of a contingency plan for the effective implementation of the system in the 100 days remaining prior to its launch (as of the visit).

A total of 25 individuals from different areas of the Judicial Branch took part in analytical and development activities as well as those geared towards raising awareness that were offered by JSCA specialists. Judicial Branch officials and local representatives of the Coclé and Veraguas Provinces (judges who hear criminal cases, public defenders, prosecution service personnel, police officers and members of civil society from Coclé) also participated. See http://www.organojudicial.gob.pa/index.php?option=com_content&task=view&id=6820&Itemid=232

7.- Criminal Procedure Reform Implementation in the Province of Santa Fe, Argentina

JSCA's Executive Director, Cristián Riego, traveled to the Province of Santa Fe, Argentina during May to coordinate support efforts as part of the implementation of the new criminal procedure system. The activities included presenting experiences in the area of resources and timing for adequate implementation of an oral system to local legislators and technicians.

In this context, JSCA's Executive Director maintained contact with the province's Minister of Justice and Human Rights, Héctor Superti, and the Office for Criminal Procedure Reform. The purpose of such efforts are to outline an implementation plan that allows time to address existing needs and obtain resources to cover them prior to full entry into force of the new code.

In addition, the meeting with legislators held in the city of Santa Fe served to transmit the need to have approved statutes in place in order to execute a comprehensive reform. There also was discussion of the work of the Ministry of Justice and Human Rights, the importance of coordinating activities among the various government branches, and increasing resources in order to work together. The result of such efforts would be the optimization of existing resources and use of the experiences of other countries and provinces within Argentina with this type of process.

The visit also included a meeting at the Judicial Aid Center that will open in the city of Santa Fe.

Based on these results, JSCA will continue to collaborate with local government in order to provide technical support for the implementation process in the area of institutional and legislative adjustment and training of the actors who will apply the new regulations.

8.- Support for Strengthening Justice for Guatemala's Judicial Branch

Activities were held in Santiago de Chile and Buenos Aires, Argentina this quarter in the context of the project "The Generation of Judicial Information, Monitoring of Programs to Support Judicial Reform in Guatemala" which is funded by USAID Guatemala. The purpose of the project is to "design and implement mechanisms and procedures that facilitate the periodic generation of indicators on criminal justice in the Guatemalan Judicial Branch based on the correct use of the new case monitoring information system through the creation of a critical mass of people who are trained in the effective use of the computer system and can disseminate it in the criminal courts." The purpose of the activities was to provide information on how the judicial branches of Chile and Argentina have developed and implemented computer systems designed to support justice administration and integrated their use into the operation of criminal courts.

The eight-member delegation from the Judicial Branch of Guatemala included officials, judges and administrative personnel. The Santiago visit took place May 11-15 and the Buenos Aires portion of the program ran June 22-25. Delegation members received valuable information on judicial management and information systems of justice administration agencies such as the Judicial Branch (courts and administrative bodies) and Public Prosecutor's Offices. In Argentina, the delegation was received by Supreme Court authorities who focused on judicial management.

Three visits will be held in Guatemala during the upcoming quarter (July through September) in order to provide focused training in the area of judicial statistics and information systems. JSCA expert Cristián Hernández will provide said training.

9.- V Index of Online Access to Judicial Information

The fifth version of the "Index of Online Access to Judicial Information" is being developed by JSCA with the collaboration of Georgetown University intern Daniela Garretón.

As has been the case with previous versions, the document will discuss the progress and setbacks of the courts and prosecution services of the Americas with regard to facilitating online access to information. The most recent index will compare results from 2009 with those from previous years in each category and indicator of the level of transparency of judicial information.

The study, which is being generated with information available online through July 2009, evaluates the basic and public information that the courts and prosecution services of the 35 OAS member states provide. It compares the evolution and, in some cases, involution with regard to the results obtained in 2004, 2006, 2007 and 2008 by JSCA.

This year's publication will specify evaluation criteria and the measurement scale associated with each indicator. JSCA staff will access the official Websites of each institution and assign a value according to the criteria and evaluation scale developed in order to make the study more objective.

10.- VII Inter-American Seminar on Judicial Management

This semester saw the launch of the process of organizing the VII International Seminar on Judicial Management "Investing in Justice," which will be held October 22-23 in San Carlos de Bariloche, Argentina. The event will be organized by JSCA with the support of the Superior Court of Río Negro, Argentina. Sponsors include the Forum on the Study of Justice Administration (FORES), the Public Prosecutor's Offices of Buenos Aires, the Federal Board of Superior Courts and Tribunals of Argentina, and the Patagonian Forum of Superior Courts.

The objectives of the seminar are to evaluate the cost of offering judicial protection; the efficiency of spending on justice and adequate budgetary planning; judicial reform projects from an investment perspective; and the processes of providing judicial system operators with tools and guides for effective cost estimates and involving budgetary specialists in this area.

Proposals for papers on these topics may be submitted through August 14.

INSTITUTIONAL OBJECTIVE 2: To promote regional cooperation and the exchange of experiences among key actors in the justice sector.

Indicator	Results
There is a sustained increase in the number of applications to JSCA internships.	Seven professional internships were completed at JSCA during this period, and over 20 applications were received for undergraduate internships at the Center.
There is a sustained increase in the institutions and individuals who are interested in applying the solutions developed by JSCA and that request training from our institution.	During this quarter, JSCA held six training activities on litigation and management for various agencies around the continent.
There is a sustained increase in the number of people who rate our training activities as useful or very useful.	A total of 251 applications were received for the Inter-American Training Program. This represents an increase of nearly 20% over 2008, when 213 applications were received.

TRAINING

11.- Inter-American Program for Training Trainers for Criminal Procedure Reform

As was mentioned in the previous quarterly report, the IV version of this program was held this year. We received applications from 18 countries in the region and Spain. The total number of 251 applicants represents an increase of almost 20% over the 2008 version, to which 213 people applied. One hundred and forty-one of the applicants (56%) were men and 110 (43%) were women. The selection process was held in March of this year and the list of accepted participants was published in April. In the end, 49 students attended the Basic Course.

The table below presents information on the number and percentage of students from each country :

Country	No. Students	Percentage
Argentina	9	18.3%
Bolivia	3	6.1%

Brazil	1	2%
Colombia	3	6.1%
Dominican Republic	1	2%
Ecuador	4	8.2%
Guatemala	1	2%
Honduras	4	8.2%
Mexico	3	6.1%
Nicaragua	2	4.1%
Panama	5	10.2%
Peru	11	22.4%
Spain	1	2%
Uruguay	1	2%
Total	49	100%

The basic course, which lasted for five eight hour days, was held May 4-8, 2009. Students were required to submit a final paper to JSCA by late May in order to qualify for the intermediate e-learning program during the last week of that month. The most important results of the participants' evaluation of the course are presented below:

A) Overall Evaluation

	1	2	3	4	5
How would you rate the course overall?			8.3%	41.7%	50%

B) Logistics and Organization

	1	2	3	4	5
Coordination (service, information, support provided by JSCA's staff)				21.3%	78.7%

C) Module 1: The State of Criminal Procedure Reform in Latin America

	1	2	3	4	5
Applicability of course contents			8.5%	42.6%	48.9%
Clarity and fulfillment of course objectives			6.3%	42.6%	51.1%
Time allowed to answer questions		4.3%	8.5%	40.4%	46.8%
Materials utilized (print and audiovisual)		2.2%	2.2%	41.3%	54.3%

F) Module 2: Court Management

	1	2	3	4	5
Applicability of course contents			12.8%	34%	53.2%
Clarity and fulfillment of course objectives			8.7%	43.5%	47.8%
Time allowed to answer questions		4.3%	12.8%	42.6%	40.4%
Materials utilized (print and audiovisual)		2.1%	17%	34%	46.8%

G) Module 3: Management of Public Prosecutor's Offices

	1	2	3	4	5
Applicability of course contents			8.5%	44.7%	46.8%
Clarity and fulfillment of course objectives			6.4%	46.8%	46.8%
Time allowed to answer questions		2.1%	12.8%	48.9%	36.2%
Materials utilized (print and audiovisual)			19.1%	38.3%	42.5%

H) Module 4: Training for Criminal Procedure Reform

	1	2	3	4	5
Applicability of course contents		2.1%	4.3%	27.7%	65.9%
Clarity and fulfillment of course objectives			12.8%	25.5%	61.7%
Time allowed to answer questions		4.3%	10.6%	31.9%	53.2%
Materials utilized (print and audiovisual)	2.1%		10.6%	29.8%	46.8%

I) Module 5: Models for Organizing and Managing Public Defender's Offices

	1	2	3	4	5
Applicability of course contents			14.9%	40.4%	44.7%
Clarity and fulfillment of course objectives			8.5%	51.1%	40.4%
Time allowed to answer questions		2.2%	21.7%	36.9%	39.1%
Materials utilized (print and audiovisual)			19.1%	38.3%	42.6%

J) Module 6: Innovation

	1	2	3	4	5
Applicability of course contents			16.3%	27.9%	55.8%
Clarity and fulfillment of course objectives			13.9%	37.2%	48.8%
Time allowed to answer questions		2.4%	9.5%	45.2%	43.9%
Materials utilized			16.7%	35.7%	47.6%

The e-learning stage of the program began on May 18.

12.- REDEX Activities

I National Alumni Meeting in Argentina

The first National Meeting of REDEX Argentina was held June 25-6 in the city of Rosario, Santa Fe province. It was attended by 85 people from around the country, including Buenos Aires, Catamarca, Córdoba, Chubut, La Rioja, Neuquén, Río Negro, Santa Fe and Tucumán.

The meeting, which was open to anyone who was interested in learning about procedure reform in different places around Argentina, included panel discussions that highlighted specific experiences with criminal procedure reform. Participants analyzed good and bad practices, their consequences, and the current state of the initiatives presented.

Peru Alumni Meeting

The first National Meeting of the the Inter-American Program for Training Trainers for Criminal Procedure Reform Alumni Network of Peru was held April 18 at the offices of the Public Prosecutor in the city of Lima. The meeting lasted one full day and was attended by 27 alumni from Ayacucho, Callao, Huancavelica, La Libertad, Lambayeque, Lima and Piura.

The event featured presentations on and discussions of the current use of alternative outcomes and the need for them, the organizational needs of the courts in regard to hearings –from the administrative and jurisdictional points of view-, pretrial detention and need to rationalize its use, and special programs that are being promoted to attend to the needs of victims in Peru.

REDEX Bolivia Meeting and Book Presentation

The REDEX Bolivia group held its first meeting in La Paz on Monday, June 8. The purpose of the meeting was to set a calendar of activities and analyze the results of the past events. Special

emphasis was placed on the use of alternative outcomes and links to the regional Network project on that topic.

The members of Bolivia’s Alumni Network worked with the Ombudsman’s Office and the National Directorate of the Prison System to host a presentation of the recent JSCA publication “Pretrial Detention and Criminal Procedure Reform in Latin America: Evaluation and Perspective,” which contains a report on the use of protective measures in Bolivia.

Colombia and Venezuela REDEX Meeting

For its part, the Colombia and Venezuela Alumni group met on April 24. One of the objectives of the event was to determine the real possibility of working as a network. The discussion was centered on developing local activities linked to the observatory on pretrial detention. Alumni agreed to study the possibility of working with the observatory through existing institutional platforms and tools using the access enjoyed by alumni who work at local agencies.

13. Local Replicas of the Inter-American Program for Training Trainers for Criminal Procedure Reform

Table 2: Local Replicas

Student	Replica	Country	Date(s)	Number of Participants
<u>Miguel Falla</u>	The New Criminal Procedure: National and International Experiences	Peru	April 1-3	400 judges, prosecutors, public defenders and law students
Carla Pandolfi	Course on Oral Litigation	Río Negro, Argentina	April 13-15	22 judges and litigators
Raúl Chávez Baca Mayra Aguilera Claudia Solis Angela Ulloa	Workshop/Seminar on Oral Litigation Skills in the Context of Honduras’ Criminal Procedure Reform: Oral Trial Litigation Skills	Choluteca, Honduras	April 17 and 24	38 litigators and law students
Nora Miraval Gambini	Introduction to Oral Litigation	Callao, Peru	April 17	60 prosecutors from throughout the district
Rosario López Wong Ana Revilla Wilfredo Pedraza Nataly Ponce Giulliana Loza	Meeting of the Alumni Network of Peru: Discussions for Strengthening Peru’s Criminal Procedure Reform	Lima, Peru	April 18	34 alumni
Carolina Villadiego	REDEX Meeting	Colombia	April 24	4 program alumni
María Vega	Training and Enrichment Program for the Public Prosecutor’s Office	Cajamarca, Argentina	June 3-4	60 prosecutors, secretaries and police officers
Ramón Nuñez	Observation Visit	Dominican	June 29-July	9 officials

	to the Dominican Republic of the Special Commission for the Modernization of the Criminal Code and Criminal Instruction Code and the Presidential Commission for Justice Reform in the Republic of Haiti	Republic	3	
Leticia Lorenzo, Juan Carlos Choque	Workshop on Strengthening the Analysis Unit	La Paz, Bolivia	July 2	14 prosecutors

14. Internship in Canada

The application process for the second internship in the Canadian justice system took place from November 18-December 18, 2008. JSCA is developing the program with the support of the Canadian International Development Agency and the Public Prosecution Service of Canada.

A total of seven applications from five countries were received:

Name	Country	Year
Luiza Frischeisen	Brazil	2005
Sebastian Narvaja	Argentina	2005
Ariel Ciano	Argentina	2006
Carolina Villadiego	Colombia	2006
Vinko Fodich	Chile	2008
Ana Linda Solano	Colombia	2008
Maruquel Castroverde	Panama	2008

The application criteria were listed in the call for participation and used to guide the selection process. They are as follows:

- Guaranteed availability through May 2009;
- Experience with activities developed in the Latin American context and local replicas;
- Projection of the impact that the internship would have on the participant professionally;
- Knowledge of English.

The following individuals were selected to take part in the program:

- Sebastián Narvaja- Argentina
- Vinko Fodich- Chile
- Ana Linda Solano- Colombia
- Maruquel Castroverde- Panama

Each participant was asked to submit a final report at the end of the internship detailing his or her opinions of the experience, its usefulness and their professional projection.

In regard to the development of the internship, Sebastián Narvaja stated that: *“Our hosts planned our work routine very carefully. It was very pleasant to realize that our hosts reviewed each*

participant's background and planned activities so that the internship would be as useful as possible given their specific interests and that were shared by each member of the group."

In regard to experiences to be repeated or highlighted, Ana Linda Solano said, *"One of the things that most surprised us when we arrived at the court house on the first day was the community that you see in the hallways. It is more than a place for holding hearings- it is a space for coming together. In fact, the prosecutors, police and several NGOs have offices there. The cafeteria plays an important role because if they are not in court, prosecutors and public defenders or prosecutors and police officers are chatting informally or holding meetings to address issues in their cases. This is notable because at least in my country, you have a vision of adversaries and the impression that differences that arise during hearings tend to be carried over into the personal sphere, which is not conducive to professional practice."*

In regard to experiences that could be extrapolated and have a positive impact on Latin American systems, Vinko Fodich said *"Auxiliary services that make the system efficient: The most specific example is the bail system. The mission of this auxiliary service is to locate, call on and ensure that defendants appear at their hearings. In contrast to the Chilean system and those in the rest of the continent, its responsibility does not end with notification, but involves making sure that the individuals appear in court."*

The internship took place April 28-May 16, 2009 in Québec City and Montreal.

15. Virtual Course on Gender and Justice: Elaboration Phase

We are currently developing this course. Specifically, the written course guides are being uploaded by our Web designer, Ricardo Villarroel. JSCA staff is monitoring his progress.

16. Pro Bono Internships

During the second quarter of 2009, JSCA received one pro bono intern through the agreement that is in place between the Center and the Judicial Branch of Mendoza, Argentina.

NAME	COUNTRY	PERIOD	UNIVERSITY	MAJOR	TASKS
Andrea Calot	Argentina	May 4-September 5	Universidad de Congreso, Mendoza, Argentina	Technical Analyst in International Relations	- Report on Judicial Systems in the Americas

One intern continued to work at our offices through an agreement between the Center and the Judicial Academy of the Dominican Republic.

NAME	COUNTRY	PERIOD	UNIVERSITY	MAJOR	TASKS
Aife Sanches	Dominican Republic	February 22-August 2009	Universidad Católica Madre y Maestra	Law Master's Degree in Computers and Law from Universidad Complutense de Madrid, Spain	- Report on Judicial Systems in the Americas

In March, a competition for an undergraduate internship for Chilean students was held in order to select the two interns who would work on the country chapters for the Report on Judicial Systems in the Americas during a five month period. The interns are:

NAME	COUNTRY	PERIOD	UNIVERSITY	MAJOR	TASKS
Ricardo Valenzuela	Chile	April 20- August 20	Pontificia Universidad Católica de Chile	Law	- Report on Judicial Systems in the Americas
Luis Alejandro Bustamante	Chile	April 20- August 20	Pontificia Universidad Católica de Chile	Law	- Report on Judicial Systems in the Americas

We also received the following pro bono interns:

NAME	COUNTRY	PERIOD	UNIVERSITY	MAJOR	TASKS COMPLETED
Jessica Steele	USA	May 18-July 3	University of Florida Law School	Law	- U.S.A. and CARICOM chapters of the Report on Judicial Systems
Daniela Garretón	USA	May 25- August 15	Georgetown University Law School and Center for Latin American Studies	International Law	- V Index of Online Access to Judicial Information
Jaana Braz	Brazil	May 25-July 20	Universidade Federal de Minas Gerais (Brazil)	Law, Master's in Public Law with a mention in Constitutional Law at the Pontificia Universidad Católica de Chile	- Brazil and Haiti chapters for the Report on Judicial Systems

17. Virtual Course on Public Defender's Offices

This virtual course is currently being developed by JSCA staff researchers.

18.- Virtual Course on Innovations in Criminal Prosecution

This virtual course is headed by JSCA international consultant Andrés Baytelman, who is currently producing the written guides for the development of the course contents.

19. JEDNET

Program Director Mauricio Duce traveled to Ottawa, Canada from April 28-30 for a meeting of the JEDNET Network entitled "The International Modules Project Workshop." The purpose of the exercise was to develop a methodology for exchanging educational resources and media, identifying ways to adapt educational modules to different countries and jurisdictions, and providing support to program partners in order to allow for the implementation and testing of local education models.

Duce presented several Latin American experiences and participated in the E-Learning as a Medium for Exchanging Resources Module, during which he presented JSCA's work and products in that area.

20.- Other Seminars, Workshops and Activities

Seminar on the New Criminal Procedure Code: National and International Experiences. This meeting, which was held April 1-3 in Chiclayo, Peru, featured a presentation by Cristián Riego on the Evaluation of Criminal Procedure Reform in Latin America.

Meeting/Workshop on Public Safety. Cristián Riego took part in this event, which was organized by the Southern Metropolitan Public Prosecutor's Office and held on April 21.

Colloquium to Evaluate the First Four Years of the Adversarial System. Cristián Riego presented on June 15 at an event organized by the Public Defender's Office and Public Prosecutor's Office of the Metropolitan North Region of Santiago, Chile.

Workshop for Universidad de Puerto Rico Students. On June 23, Mauricio Duce and Andrea Cabezón participated in a workshop designed to present JSCA's work to a group of law students from the Universidad de Puerto Rico. The students later were given a tour of the local courts.

IV Meeting of EUROsocial Networks and VIII Meeting of the Board As a member of the justice sector consortium, Cristián Riego participated in meetings in Bahía, Brazil (June 23-25).

INSTITUTIONAL OBJECTIVE 3: To generate and disseminate instruments designed to improve the quality of information about justice in the Americas.

21. Website

Most of the work that was performed on the Website was focused on maintaining existing applications and providing technical support. We also are updating the www.cejamericas.org site, where we will use the Joomla platform.

Our staff is renewing the Cejacampus site, www.cejamcapus.org. The new version will be based on the Dokeos platform. Support also is working with Indra for the new Pliej platform.

Finally, we created a site for the Alumni Network Meeting in Argentina, which was held in June, and a site for the VII International Seminar in Judicial Management to be held in October.

E-Learning Platform

Forty-nine students began this stage of the Inter-American Training Program. Technical assistance is provided in response to participants on a daily basis. The course runs through October.

Website Visits

The number of visits to the JSCA Website increased by 16.11% this quarter. There was a notable 22.17% increase in visits to the Research section.

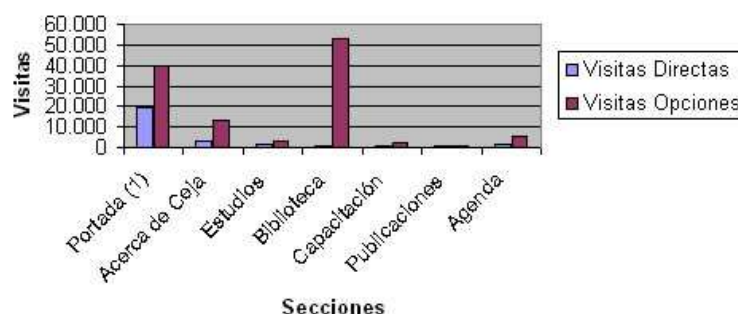
There was a 205% increase in the sub-options visits over the previous quarter. This was mainly due to inquiries about training and the library and the launch of the virtual courses (see below):

Q2 2009	Direct Access		Sub-Options	
	Direct Hits	Difference Q1	Options Visits	Difference Q1
Homepage (1)	19,125	18.25%	39,676	594%

About JSCA	3,136	16.02%	13,580	-30%
Research	1,240	22.17%	2,965	64%
Library	1,095	13.24%	52,883	573%
Training	1,022	-0.20%	2,248	1603%
Publications	1,053	13.84%	442	33%
Calendar	1,301	1.40%	5,105	59%
TOTAL	27,972	16.11%	116,899	205%

(1) Direct access to the homepage corresponds to the number of Website hits and the Sub-options refers to navigation of the contents displayed on the homepage.

Visitas 2do. Trimestre 2009



Visits to Website, Q2 2009

Homepage/ About/ Research/ Library/ Training/ Publications/ Calendar

Blue: Direct hits

Purple: Options hits

3.2. Communications and Public Relations Area

Indicator	Result
1) There is a sustained increase in subscribers to Nexus Newsletter.	The newsletter has 9,871 subscribers, up from 9,868 during the same quarter of 2008 for a 0.3% overall increase so far in 2009.
2) There is a sustained increase in subscriptions to <i>Judicial Systems Journal</i> , and journal articles are cited or included in academic information systems.	The journal <i>Reforma Judicial</i> will reprint one article from Issue 12 of <i>Judicial Systems Journal</i> .
3) There is a sustained increase in the number of documents uploaded onto the Virtual Library www.cejamericas.org	We regularly receive requests from professionals in our field to add their documents to the Virtual Library. There was a 6% increase in the size of the Virtual Library this quarter.
4) There is a sustained increase in the number of documents added to JSCA's library.	Sixteen new books, newsletters and journals and audiovisual material were added this quarter. We received visits from students from around Chile and abroad who requested research materials.

a) Nexus Newsletter (Issues 96-98):

Three issues of our monthly Newsletter were published in Spanish and English during this period.

The newsletter has a total of **9,871** subscribers. (7,584 read the publication in Spanish and 2,287 in English). There has been a sustained increase in the number of subscribers over time in Spanish, though the same is not true of English readers, whose numbers decreased by nine during this period. There were 9,868 subscribers during the same quarter of 2008. This shows that there was a 0.3% overall increase in subscribers so far in 2009.

b) Judicial Systems Journal

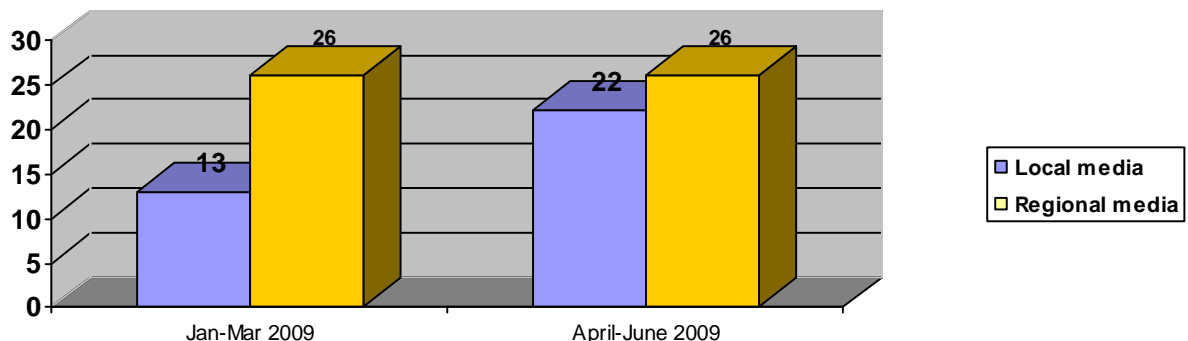
In June, work began with INECIP on a new virtual platform for the journal, which should be unveiled at the end of the year. We also are working on the contents of Issue 14, which will focus on Pretrial Detention.

c) Press Coverage

A total of **48** mentions of JSCA appeared in the media this quarter (22 in the local media and 26 in the regional press). This reflects an 18% increase over the previous quarter, which saw 39 such mentions. It is important to note that there was a great deal of coverage of the appointment of new JSCA Board Member Mr. Carlos Maldonado, Chile's Minister of Justice.

Media campaigns aimed at promoting various activities and events and training courses were implemented through news releases issued to specialized journals and regional institutions. JSCA experts were asked to grant interviews and contribute columns to important mass media outlets.

Mentions of JSCA in the Press Compared to Q1



d) Virtual and Physical Libraries

We have continued to add to the JSCA Virtual Library. **58** new documents were uploaded (including articles and laws), bringing the total to **6,115** documents (4,414 in Spanish and 1,701 in English). This represents a nearly 2% increase over the previous quarter.

A total of **16** new titles (12 books and 4 journals) were added to the physical library, which currently houses some **2,464** books, journals, manuals, theses, periodicals, CDs and DVDs.

Finally, the libraries of various judicial system institutions continue to submit their publications to us on an ongoing basis.

B. INSTITUTIONAL DEVELOPMENT

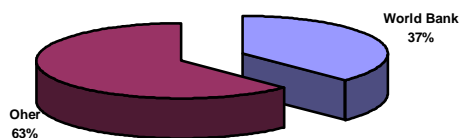
1. Financial Information

Source	Starting Balance	Income	Expenditures	End Balance
CIDA				
<i>Activities</i>	340,279		149,733	190,546
<i>Overhead</i>	39,452		17,968	21,484
<i>Interest</i>	17,322	765		18,087
EUROSOCIAL	-30,994			-30,994
USAID GUATEMALA	106		43,256	-43,150
IDB				
<i>Activities</i>	19,130			19,130
<i>Activities 2</i>	10,966			10,966
OTHER SOURCES				
<i>Complex Studies</i>	74,107			74,107
<i>World Bank</i>		29,400	41,972	-12,572
<i>General Fund</i>	583,608	48,272	103,371	528,509
TOTAL	1,053,977	78,437	356,300	776,113

1.1. INCOME AND EXPENDITURES

1.1.1. ANALYSIS OF INCOME RECEIVED DURING APRIL- JUNE 2009

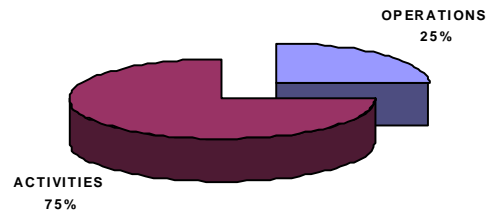
During this quarter, contributions were received from the World Bank and generated through JSCA activities.



1.2 ANALYSIS OF EXPENDITURES

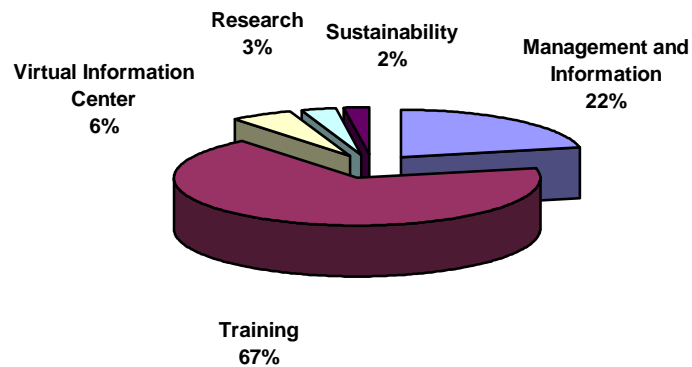
1.2.1 DISTRIBUTION OF TOTAL SPENDING (%)

Seventy-five percent of expenditures went to activities and 25% went to operations.



1.2.2 DISTRIBUTION OF SPENDING ON ACTIVITIES (%)

During this quarter, spending on activities mainly went to Training and Management and Information activities.



1.2.3 DETAILED DESCRIPTION OF EXPENDITURES

2. Activities	
a) Research	
Research and Follow-up Study	7,484
b) Training	
Salaries	49,044
Inter-American Training Program	46,421
Specialized Virtual Courses	13,596
Innovation Projects	10,234
International Seminars and Meetings	41,972
Organization of and Participation in Conferences	4,236
Local Replicas	9,000
Internships in Canada	-310
Paid Internships	3,995
Training Program in Haiti	3,197
c) Management and Information	
Judicial Statistics in Guatemala	43,256
Results-based Management Workshop	15,044
d) Information Center	
Website	4,972
Newsletters and Reports	10,117
e) Sustainability	
Sustainability Actions	6,332
Subtotal	268,590