



**JUSTICE STUDIES CENTER OF THE AMERICAS
QUARTERLY REPORT JANUARY – MARCH 2006**

A. ACTIVITIES IN FULFILLMENT OF JSCA’S INSTITUTIONAL GOALS

JSCA implemented the following research, support and training activities in different countries in the Americas in fulfillment of its institutional goals. We begin with regional projects that will impact all OAS member states and then move on to specific projects.

- **Regional Projects**

Public Defense Manual

- **Country-Specific Projects**

COUNTRY	ACTIVITY
Argentina	Program to Promote the Use of Oral Procedures in Buenos Aires (City), Support for Criminal Procedure Reform in Buenos Aires Province, Gender and Criminal Procedure Reform in Córdoba
Bolivia	Follow-up Study on Criminal Procedure Reform, Gender and Criminal Procedure
Chile	Gathering Operational Models of Initial Instructions to the Police
Colombia	Support for Criminal Procedure Reform
Costa Rica	Follow-up Study on Criminal Procedure Reform
Dominican Republic	Follow-up Study on Criminal Procedure Reform
Guatemala	Follow-up Study on Criminal Procedure Reform, Judicial Statistics
Mexico	Support for Criminal Procedure Reform
Nicaragua	Follow-up Study on Criminal Procedure Reform
Peru	Support for Criminal Procedure Reform

1. *To develop in-depth studies of justice systems and promote innovative approaches to the discussion of judicial reform.*

Indicators	Results
1) A broad local and regional debate is generated by our studies. 2) Our studies are cited in other research. 3) Countries around the region implement initiatives motivated	<ul style="list-style-type: none"> • The Public Defense Manual will remain available online until late January. Ten comments have been received to date despite the fact that it is summer vacation time. • Argentine experts have reached the agreements needed to extend the oral hearing at the investigative stage project to cases in which the

<p>by those studies.</p> <p>4) Local funding is captured in order to carry out our studies.</p>	<p>defendant was caught in the act throughout the Province of Buenos Aires.</p> <ul style="list-style-type: none"> • Costa Rica used our manuals <i>Coding and Decoding I and II</i> to implement a system of indicators that we consider quite advanced.
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1.1. Criminal Justice Area

JSCA’s most important research document is the **Follow-up Study on Criminal Procedure Reform**, which brings together empirical data that allows us to evaluate the degree to which reforms have been implemented in the practices of criminal systems in the region. Many of the Center’s other lines of action have developed as offshoots of this project. This quarter saw the continuation of the Follow-up Study, which is now moving in two directions. First, an effort is being made to update the information that we already had on the operation of criminal procedure reform in Costa Rica, Bolivia and Guatemala, where new phenomena have developed. In other nations (Nicaragua, Dominican Republic), we are monitoring reforms that had not been studied or evaluated by JSCA. At the close of next quarter we plan to have completed the drafts of the final reports on all five countries.

One area of concern is ascertaining whether or not criminal procedure reform has increased equality and access to justice for traditionally vulnerable groups. As a result, one of the initial projects that we have developed focuses on **Gender and Criminal Procedure Reform**. The purpose of this project is to research the way in which reformed procedural systems handle gender-related crimes. This quarter, JSCA is expecting the submission of the first draft of the final report for Bolivia. The document will be corrected by the Project Coordinator and distributed at a seminar. The replica of this study that was implemented in Córdoba, Argentina is also expected to end. The work of gathering statistics and case law is complete, and we expect to have a draft of the final report next quarter.

Over the course of its work, JSCA has determined that certain areas of knowledge are not addressed in a traditional approach to reform in Latin America. It is now developing two projects that focus on two key institutions that must be created or strengthened in order for reform to function properly. Our **Public Defense Manual** was discussed at a workshop of experts last year. In late January we ended a period for receiving comments on the document, which we used to make terminology changes and draft the final version.

Also, one of JSCA’s interns, Peru native Nataly Ponce, has finished her research on **Operational Models for Initial Instructions to the Police**, which consists of gathering information on the approaches used by four prosecutor’s offices in Santiago to optimize the flow of information at the beginning of investigations. The most important contribution of this effort is the provision of ideas that could improve the flow of information in countries that have not managed to optimize it. This month, meetings were held with prosecutors and police officers in order to validate the results. The intern will extend her stay with JSCA until June 2006 in order to complete the project.

1.2. Management and Information Area

One of JSCA's lines of action is advising in statistical material. This quarter we have continued to provide technical support to Guatemala for the gathering of statistical data. Work was completed on the on site collection of information, which enjoyed the support of the Institute for Comparative Studies in the Criminal Sciences of Guatemala (ICCPG). The data was analyzed and a final report was drafted and presented to the Supreme Court on March 22. The next step involves updating the information through 2005.

JSCA's Management and Information Area Coordinator traveled to Brasilia during October in order to participate in a mission at the invitation of the UNDP and request of the **Ministry of Justice of Brazil**. The purpose of the visit was to ascertain the reach and content of a study that JSCA was asked to conduct on the support to the operation of the recently created National Justice Council of Brazil. During this quarter, our staff drafted and submitted a document that compared the experience of judicial branches in Spain, Mexico, Colombia, Argentina and Chile in the areas of administrative oversight, budgetary management, information systems and management models for judicial offices.

1.2. Other Research

Also during this period, we engaged in research to verify whether or not OAS member states are formulating and implementing legal reforms designed to fulfill the **mandates of the Americas Summits in the area of justice**. The effort was carried out at the request of the OAS. Our staff gathered data on legal reform and submitted a study in mid-March. It contains an overview of legal reforms in the area of justice and innovative and interesting experiences from Peru, Argentina, Chile, Paraguay and Costa Rica in the areas of judicial independence, criminal trials, legislation on children, access to justice, and trafficking in humans as well as immigration issues.

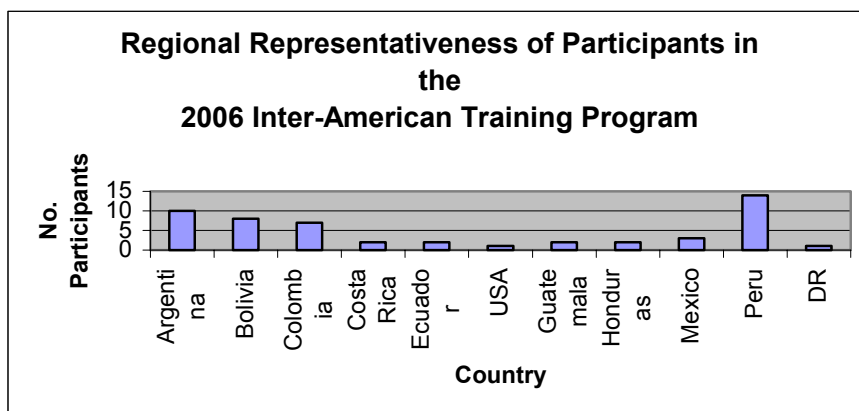
2. *To promote regional cooperation and the exchange of experiences among key justice system actors.*

Indicators	Results
1) A sustained increase in the number of applications for internships. 2) A sustained increase in the number of people and institutions who apply JSCA solutions and request training. 1) A sustained increase in the number of people who rate our training activities as useful or very useful.	<ul style="list-style-type: none"> • We received 20 inquiries about paid internships and 30 inquiries about pro bono internships. Six of the latter came from the U.S., three from Chile, one from Brazil, two from Guatemala, one from Nicaragua, six each from Peru and Bolivia, two from Honduras and three from Colombia. Of the inquiries about paid internships, one came from Spain, 10 from Argentina, four from Peru and four from Chile. • A local replica of our training program was implemented. 86% of the participants rated it as <i>excellent</i> or <i>very good</i>.

a) Inter-American Program for Training Trainers for Criminal Procedure Reform

Work began on the preparation of the third version of this program. A total of 192 people from 18 countries applied to the program during the application period, which ended on January 23. Sixty-five people from 18 Latin American nations were selected to participate in the full program (46% of them are women). See below:

Country	No. Participants
Argentina	10
Bolivia	8
Colombia	7
Costa Rica	2
Ecuador	2
USA	1
Guatemala	2
Honduras	2
Mexico	3
Peru	14
Dominican Republic	1
TOTAL	52



The first stage of the course will be held in Reñaca, Chile from April 3-7. It will be followed by the intermediate course, which is offered via e-learning. The computer platform used to develop the latter is being reevaluated and improved on a regular basis. This version presents a new Chat program that is more modern, user-friendly and less restrictive than the previous one. Students from previous years have continued to make progress in the area of local replicas.

- The “Program on Litigating in Preliminary Hearings” was held January 1-14 in Bolivia. A total of thirty-three people participated.

b) Seminars, Lectures, Courses and Workshops

- ***Executive Program on Judicial Administration and Modernization***

The second module of this program, which is being organized by Fundación Carolina of Argentina and the Universidad de Buenos Aires, was held from February 27 through March 3. The Management and Information Area Coordinator offered a module entitled “Human Resources Management in the Judicial Branch.” Director of Programs Mildred Hartmann is participating in the program, which will end in June 2006. The culmination of the four-module course will coincide with the *Inter-American Seminar on Judicial Government*, which is being organized by Fundación Carolina and JSCA.

- **“Comparative Criminal Procedure” Course**

JSCA’s Director of Training offered a course at the University of the Pacific McGeorge School of Law in Sacramento (January 6-18). He also offered classes to teachers and served on the jury of the National Litigation and Ethics Competition.

- **Ibero-American Seminar on Justice Councils**

JSCA’s Executive Director and the Coordinator of the Management and Information Area were invited to participate in this event, which was held in Brasilia. The seminar was offered March 29-31 and organized by the Ministry of Justice of Brazil. The JSCA experts presented the conclusions and findings of the “Comparative Study on Budgetary and Administrative Management of Courts and Tribunals and Statistical Treatment of Information on the Operation of the Judicial System.”

c) Internship Program

- **Paid Internships**

The internships of Nataly Ponce, of Peru, and Carolina Villadiego, of Colombia, were scheduled to end in late March. However, Ponce will stay on at JSCA for a few more months because she is leading the project on operational models for the prosecutor’s office and police (see No. 1).

Villadiego completed her research on protection mechanisms and the participation as minors as victims or witnesses in the context of Chile’s new criminal procedure system.

- **Pro Bono Internships**

We currently have five pro bono interns and are expecting three North American interns who will stay from May through September. We will add the names of these students, who attend Harvard

and Georgetown, when their participation is confirmed by their universities. There will be two Harvard students and one Georgetown student, and all three will be selected by their university.

Name	Dates of Internship	Country-Field of Study
Rodrigo Jull	January 2-April 28	Chile- Political Science
Silvia Sucknow Ribeiro	April 10-July 7	Brazil- Law
Claudia Ilabaca	March 16-July 28	Chile- Sociology
Carolina Zamorano	March 16-July 28	Chile- Sociology
Maria Lucía Peña	Late March-late May	Nicaragua- Law
Jesús Suarez	May 15-August 4	U.S. (Florida)- Law

2.1. Networking

Indicators	Results
1) A sustained increase in the number of institutions and/or individuals interested in participating in our networking and regional activities. 2) A sustained interest in the number of contacts and joint projects implemented by members of those networks. 3) A sustained increase in the number of institutions who rate the networks or regional activities that we promote as <i>useful</i> or <i>very useful</i> .	We are including an agreement signed last quarter in this report. We are close to implementing the JSCA Virtual Community on our Website.

- **Virtual Community**

As we have shown in previous reports, people from many different countries visit our Website. However, the indicators of this section require that we gather more data on the people who view of website and the reasons that they do so. We have considered the best way of doing this for a long time, and have discussed implementing a survey, engaging in research or using another tool.

We have decided to create a virtual community in order to meet this need and improve the services that we offer. This not only allows us to quantify the indicators more precisely, but also lets us get to know our users and adjust the data that we provide for each type of user (visitor, student, member, etc.). In order to create this community, we completely redesigned our Website. The services of the community itself will be made available during the last quarter of this year.

- **Agreements**

This agreement is from last quarter but could not be included in the previous report.

Date	Country	Counterpart	Purpose
December 7	Argentina (Córdoba)	Multilateral: Government of the Province Judicial Branch of the Province	The Criminal Procedure Reform in the Province of Córdoba: Towards an

		Prosecutor's Office of the Province INECIP	Adversarial System
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3. To generate and disseminate instruments that improve the quality of information on justice in the Americas.

3.1. Virtual Information Center (VIC)

Indicators	Results
1) A sustained increase in the number of people who visit our website and the institutions linked to it. 2) A sustained increase in the number of people who rate our virtual products and publications as useful.	<ul style="list-style-type: none"> The Virtual Library sections were the most visited on our Website. A total of 5,800 visits were logged.

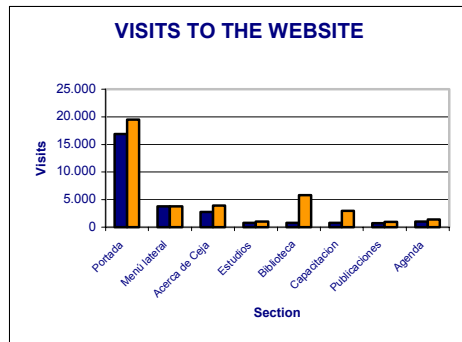
• Visits to Our Website

This area has undergone a significant number of changes this quarter due to two situations. First, the JSCA Library became part of the Communications and Press Area. Second, the platform for the Inter-American program was uploaded and adjusted. As a result, the area was reduced and there will be fewer activities than in past quarters.

This quarter we integrated the **JSCA Events Webpage** into the main Website.

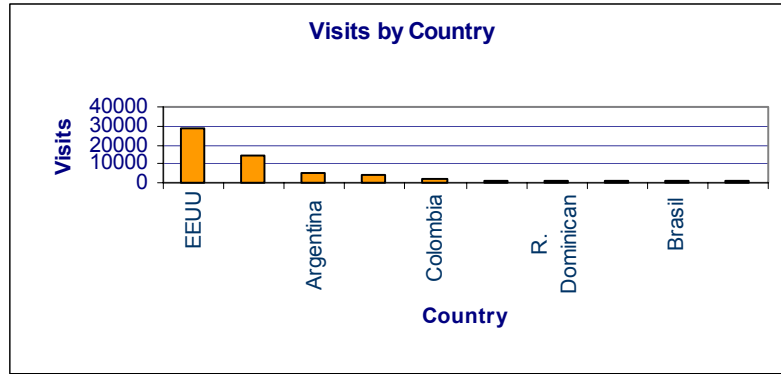
In general, visits to the various sections of the Website followed the general trend. There were **16,865** visits to the Spanish site and **1,101** to the English language one.

The only changes reflect visits by country. Visits by people in the United States outnumbered visits from Chile mainly due to the fact that this is the period in which Chileans enjoy their summer vacation.



Blue- Direct
 Yellow- Interior

Direct visits refer to visits to the section, while Interior visits refer to the visits to all of the sub-sections of that section.



Visits were detected from a total of 30 countries, though in some cases this data could not be captured because of the constant generation of new IP addresses about which we have not obtained timely information.

- **Virtual and Physical Libraries**

We have continued to add documents to the JSCA Virtual Library. This quarter, 25 online documents were added. This represents an increase in 0.5%, as the number of titles to date is **5,450**. Of these, **1,670** are in English and **3,780** are in Spanish. Also, 175 new titles were added to the library, including audiovisual material, books, newsletters and journals.

3.3. Press and Communications Area

Indicators	Results
1) A sustained increase in subscriptions to Nexus Newsletter. A sustained increase in subscriptions to <i>Judicial Systems Journal</i> and in the citations or references to the journal in academia information systems.	<ul style="list-style-type: none"> • The number of subscribers to the newsletter increased 2.5% over last quarter. • <i>Revista Reforma Judicial del Instituto de Investigaciones Jurídicas de la Universidad Autónoma de México</i> requested permission to publish two articles from Issue 9 of JSJ for an upcoming issue on judicial reform. • There was no change in the number of subscribers to JSJ. • There was an 18% increase in the amount of media coverage of the Center in the local (Chilean) and regional press as compared to the same period in 2005. • Also, ten requests were received for copies of the three-volume collection <i>Criminal Procedure Reform in Latin America</i>, which was launched in September 2005.

a) Nexus Newsletter (57-59):

Three issues of this monthly publication were made available in Spanish and English.

b) *Judicial Systems Journal*

Issue 10 of the journal was released in mid-March. It addresses Judicial Government. We are now preparing Issue 11. During its December 2005 meeting, the Editorial Committee identified Justice and Corruption as the main theme.

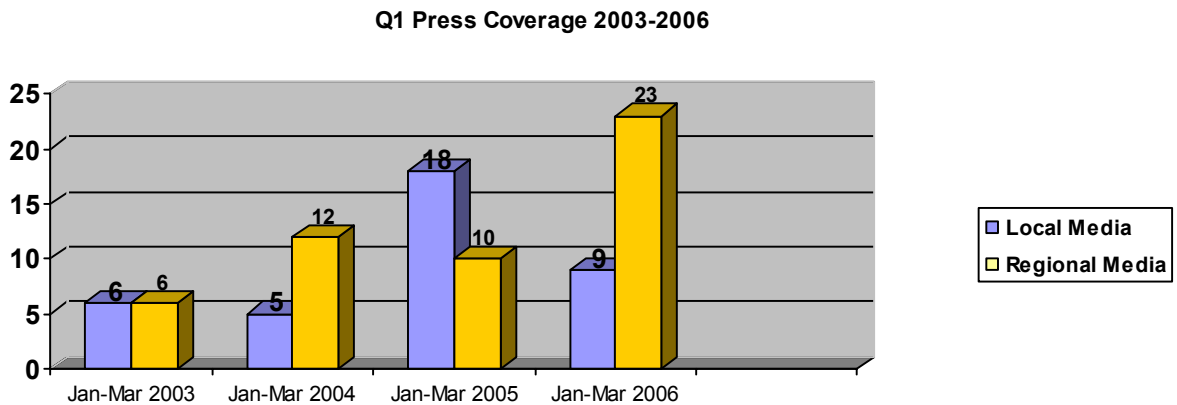


Also, and in keeping with the resolutions adopted during that meeting, during March we drafted the rules for the First Annual Judicial Systems Journal Competition for Young Authors. The purpose of the competition is to encourage young authors to produce articles on innovative experiences, ideas and discussions in the area of justice reform in the Americas.

c) Press Coverage

We regularly receive requests for interviews with and statements from our experts for reports and news brief related to justice systems. The topics that we address and projects that we have implemented also are discussed in the regional and local (Chilean) media.

This quarter, 32 mentions of the Center were made (nine in the Chilean press and 23 in the regional media). The graph below compares these figures to previous first quarters.



- *Report on Judicial Systems in the Americas 2004-2005:*

Beginning in early March, this publication was distributed free of charge (recipient pays shipping). To date we have received 27 requests for this publication.

The English language version of the Report was made available online in January. It can be accessed via www.cejamericas.org/report.

Also, we received two requests for permission to use the material from the Report. The first was from the Nebraska Association for Translators & Interpreters (NATI), which wanted to distribute the report at its Seventh Regional Conference in order to inform its members and other interpreters and translators of the differences and similarities among the various justice systems in Latin America.

The second came from the University of Florida in the U.S., which requested permission to reprint sections of the Report to be distributed to students of the course Law and Policy in the Americas, which the university will offer in the spring of this year.

B. INSTITUTIONAL SUSTAINABILITY

1. Financial Information

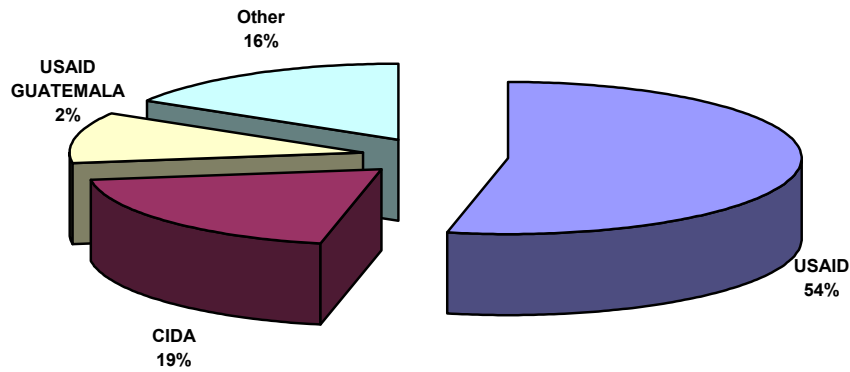
This report describes the use of funds donated by our main supporters between January and March 2006.

1.1. Accumulated Income and Expenditures

SOURCE	Starting Balance	INCOME	EXPENDITURES	Final Balance
<i>USAID</i>				
<i>Activities</i>	28,378	157,478	133,626	52,229
<i>Overhead</i>	0	23,622	23,622	0
<i>Interest Earned</i>	976	61		1,036
<i>CIDA</i>				
<i>Activities</i>	85,611	58,205	106,877	36,939
<i>Overhead</i>	0	7,532	7,532	0
<i>Interest Earned</i>	1,522	275		1,797
<i>IDB</i>				
<i>EUROPEAN UNION</i>	-50,685		15,496	-66,181
<i>MINJU</i>	7,182	56,872	38,518	25,535
<i>USAID GUATEMALA</i>	-7,750	36,500	38,674	-9,924
<i>GOVT. OF CHILE</i>	0			0
<i>OTHER</i>	0			0
<i>General Fund</i>	275,593	55,597	13,541	317,649
<i>TOTAL</i>	340,826	396,141	377,887	359,081

1.2 Analysis of Income Received January-March 2006

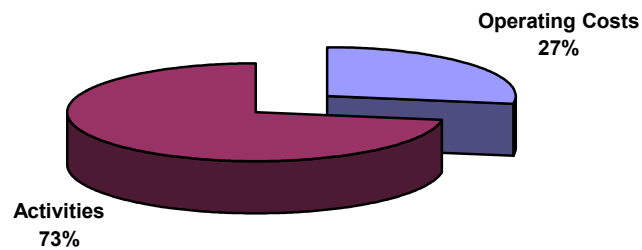
JSCA's main donors this period were CIDA and USAID



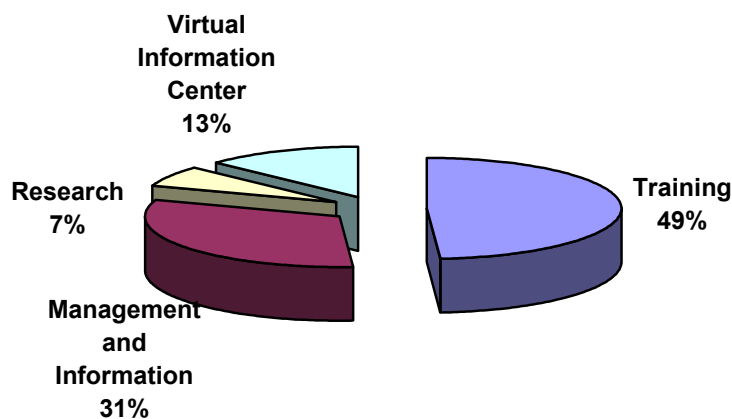
1.3. SPENDING

1.3.1 TOTAL SPENDING (%)

Spending on activities increased to 73% and the percentage of spending dedicated to operations was 27%.



1.3.2. SPENDING ON ACTIVITIES (%)



1.3.3 EXPENDITURES ON ACTIVITIES

a) Research	
Salaries	11,706
Updating of Follow-up Study	6,081
Prosecution Publication and New Follow-up Studies	424
b) Training	
Salaries	30,026
Design of Advanced Training Course	
Implementation Basic Course	69,728
Implementation E-learning Course	2,500
Implementation Advanced Course	
Local Replicas	3,779
Fora on Judicial Reform in Mexico	15,496
Organization of and Participation in Conferences	12,374
c) Management and Information	
Paid Internships	7,661
Information Gathering in Guatemala	38,674
Empirical Evaluation of the Reform	39,679
d) Virtual Information Center	
Website	21,587
Virtual Library	3,077
Newsletters and Publications	10,111
Judicial Systems Journal	1,027
Editorial Committee of Judicial Systems Journal	381
Sub Total	274,311